



Florida Job Growth Grant Fund Public Infrastructure Grant Proposal

Proposal Instructions: The Florida Job Growth Grant Fund Proposal (this document) must be completed by the governmental entity applying for the grant and signed by either the chief elected official, the administrator for the governmental entity or their designee. Please read the proposal carefully as some questions may require a separate narrative to be completed.

Governmental Entity Information

Name of Governmental Entity: Columbia County

Government Federal Employer Identification Number: [REDACTED]

Contact Information:

Primary Contact Name: Glenn Hunter

Title: Director of Economic Development

Mailing Address: 971 W Duval Street, Suite 150
Lake City, Florida 32055

Phone Number: 386-758-1033

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Public Infrastructure Grant Eligibility

Pursuant to section 288.101, F.S., the Florida Job Growth Grant Fund was created to promote economic opportunity by improving public infrastructure and enhancing workforce training. Eligible governmental entities that wish to access this grant fund must submit public infrastructure proposals that:

- Promote economic recovery in specific regions of the state, economic diversification or economic enhancement in a targeted industry. (View Florida's [Targeted Industries here.](#))
- Are not for the exclusive benefit of any single company, corporation or business entity.
- Are for infrastructure that is owned by the public and is for public use or predominately benefits the public.



1. Program Requirements:

Each proposal must include the following information describing how the project satisfies eligibility requirements listed on page 1.

A. Provide the title and a detailed description of the public infrastructure improvements.

Please see Columbia County FJGGF NFMIP Rail Spur Narrative - 2017 (1.A.)

B. Is this infrastructure owned by the public?

Yes No

C. Is this infrastructure for public use or does it predominately benefit the public?

Yes No

D. Will the public infrastructure improvements be for the exclusive benefit of any single company, corporation or business entity?

Yes No

E. Provide a detailed explanation of how the public infrastructure improvements will connect to a broader economic development vision for the community and benefit additional current or future businesses.

Please see Columbia County FJGGF NFMIP Rail Spur Narrative - 2017 (1. E.)



F. Provide a detailed description of, and quantitative evidence demonstrating, how the proposed public infrastructure project will promote:

- Economic recovery in specific regions of the state;
- Economic diversification; or
- Economic enhancement of a Targeted Industry (View Florida's [Targeted Industries here.](#))
 - As part of this response, describe how the project will promote specific job growth. Include a description of the number of jobs that will be retained or created, the average wages of such jobs, and in which industry(ies) the jobs will be created using the North American Industry Classification System ([NAICS](#)) codes. Where applicable, you may list specific businesses that will retain or grow jobs or make capital investment.
 - Further, include the economic impact on the community, region, or state and the associated metrics used to measure the success of the proposed project.

Please see Columbia County FJGGF NFMIP Rail Spur Narrative - 2017 (1. F.)



2. Additional Information:

A. Is this project an expansion of an existing infrastructure project?

Yes No

B. Provide the proposed commencement date and number of days required to complete construction of the public infrastructure project.

Proposed commencement Q1 of 2018 and completion by Q4 of 2018.

C. What is the location of the public infrastructure? (Provide the road number, if applicable.)

Rail spur will cross US Highway 90 three miles east of Lake City (5994 E US Hwy 90)

D. Who is responsible for maintenance and upkeep? (Indicate if more than one are applicable.)

Federal State County City Other _____

E. What permits are necessary for the public infrastructure project?

ERP, NWP-14, FDOT Grade Crossing

F. Detail whether required permits have been secured, and if not, detail the timeline for securing these permits. Additionally, if any required permits are local permits, will these permits be prioritized?

All required permits have been submitted to the appropriate agencies. The FDOT grade crossing permit is currently under review. We anticipate all permits to be approved by the fall of 2017. The USACE has just provided their approval of the NWP-14 Permit.

G. What is the future land use and zoning designation on the proposed site of the infrastructure improvements, and will the improvements conform to those uses?

The NFMIP site has a Mixed Use Development and Conservation Future Land Use Map Designation and a Mixed Use Development - Intermodal ("MUD-I") and Conservation Zoning Designation. The NFMIP conforms with these designations. Please see Columbia County FJGGF NFMIP Rail Spur Narrative - 2017 Attachment A. (X.) Statement of Land Use and Zoning letter, Future Land Use and Zoning Maps



H. Will an amendment to the local comprehensive plan or a development order be required on the site of the proposed project or on adjacent property to accommodate the infrastructure and potential current or future job creation opportunities? If yes, please detail the timeline.

Yes No

I. Is the project ready to commence upon grant fund approval and contract execution? If no, please explain.

Yes No

J. Does this project have a local match amount?

Yes No

If yes, please describe the entity providing the match and the amount.

Please see Columbia County FJGGF Rail Spur Narrative - 2017 (2.J). Weyerhaeuser has expended considerable time/funds to bring the project to a shovel ready condition.

K. Provide any additional information or attachments to be considered for this proposal.

Please see Columbia County FJGGF NFMIP Rail Spur Narrative - 2017 (2.K), Attachment A - Maps, Attachment C - Letters of Support, and Attachment D.



3. Program Budget

Estimated Costs and Sources of Funding: Include all applicable public infrastructure costs and other funding sources available to support the proposal.

A. Public Infrastructure Project Costs:

Construction	<u>\$ 3,135,600</u>
Reconstruction	<u>\$ 0.00</u>
Design & Engineering	<u>\$ 3,725,500</u>
Land Acquisition	<u>\$ 1,125,000</u>
Land Improvement	<u>\$ 0.00</u>
Other	<u>\$ _____</u>
Total Project Costs	<u>\$ 7,986,100</u>

Please Specify: _____

B. Other Public Infrastructure Project Funding Sources:

City/County	<u>\$ _____</u>
Private Sources	<u>\$ 4,250,500</u>
Other (grants, etc.)	<u>\$ 600,000</u>
Total Other Funding	<u>\$ 4,850,500</u>

Weyerhaeuser
Please Specify: OTTED/DEO

Total Amount Requested **\$ 3,135,600**

Note: The total amount requested must equal the difference between the public infrastructure project costs in 3.A. and the other public infrastructure project funding sources in 3.B.

C. Provide a detailed budget narrative, including the timing and steps necessary to obtain the funding and any other pertinent budget-related information.

Please see Columbia County FJGGF NFMIP Rail Spur Narrative 2017 (3.C.) including the detailed cost spreadsheet.



4. Approvals and Authority

- A. If the governmental entity is awarded grant funds based on this proposal, what approvals must be obtained before it can execute a grant agreement with the Florida Department of Economic Opportunity (e.g., approval of a board, commission or council)?

A grant award will only need the approval of the Columbia County Board of County Commissioners. The Columbia County Board of County Commissioners are supportive of this grant application.

- B. If approval of a board, commission, council or other group is needed prior to execution of an agreement between the governmental entity and the Florida Department of Economic Opportunity:

- i. Provide the schedule of upcoming meetings for the group for a period of at least six months.

The County Commissioners meet the first and third Thursdays of every month.

- ii. State whether that group can hold special meetings, and if so, upon how many days' notice.

The Chair can call a special meeting with 72 hours notice.

- C. Attach evidence that the undersigned has all necessary authority to execute this proposal on behalf of the governmental entity. This evidence may take a variety of forms, including but not limited to: a delegation of authority, citation to relevant laws or codes, policy documents, etc.



I, the undersigned, do hereby certify that I have express authority to sign this proposal on behalf of the above-described governmental entity.

Name of Governmental Entity: Columbia County Florida

Name and Title of Authorized Representative: Ron Williams, Chairman

Representative Signature: 



Signature Date: _____

1. Program Requirements

A. Title and Description of the Improvements

North Florida Mega Industrial Park Rail Project

Columbia County proposes to use Florida Job Growth Grant funds to extend a rail spur from CSX mainline railroad to the North Florida Mega Industrial Park (NFMIP) along County rail easements. The US Forestry Service and Columbia County have a rail easement in place from the CSX rail line that crosses the National Forest and US-90 to serve all parcels within this Mega Industrial Park. The Florida Job Growth Grant funding sought under this application would fund the construction of Phase 1 of the rail spur, rail switches and the at-grade crossing of US 90 bringing rail service to the Industrial Park boundary and providing direct CSX rail service connection to the NFMIP. This grant creates the opportunity for potential growth for the North Central Florida region's manufacturing sector. Columbia County will own and maintain the improvements. **(Please See Attachment A. Maps: I. Columbia County Rail Spur Segment Maps)**

E. How the Improvements Connect to Broader Economic Development Vision and Benefit Current and Future Businesses

The 2,622-acre NFMIP is located east of Lake City, comprising three miles of roadway frontage along U.S. Highway 90, adjacent to Florida Gateway College and Lake City Gateway Airport. Within the NFMIP is one of four state-designated *Catalyst Sites*. Florida Statute (2)(b) states: "*Catalyst site* means a parcel or parcels of land within a rural area of opportunity that has been prioritized as a geographic site for economic development through partnerships with state, regional, and local organizations. The state's prioritization of this site alone should emphasize the need to fund Phase I of the rail spur to complete the necessary infrastructure to develop this large mass of land.

The growth of manufacturing in Florida represents one of the most impactful opportunities to expand the state's economy. Columbia County, along with the North Central Florida region, is poised to support such growth through its location and through its asset, the NFMIP. The NFMIP, a Weyerhaeuser owned site, is a Certified Mega Industrial Park by McCallum Sweeney that contains the 500-acre Catalyst Site which is a *Certified CSX Select Site*. These certifications confirm that engineering analysis, environmental studies, wetland delineation, and other necessary due diligence has been completed for the entire NFMIP and the *Catalyst Site* - serving notice that it is ready for Industrial Development. The NFMIP *Catalyst Site* is also a state-designated Foreign Trade Zone (FTZ) under the JAXPORT Foreign Trade Zone #64. Additionally, NFMIP has a Memorandums of Understanding with Columbia County, JAXPORT and Port Tampa Bay, which commits all parties to make a concerted, cooperative effort to make best use of this prized designation. This combination of certifications, due diligence, and entitlements allows the State of Florida

and the Columbia County Economic Development Department to encourage economic growth and investment through creative incentives and tax advantages to bring jobs to rural north Florida through the NFMIP project.

Currently, manufacturing comprises just 4.2 percent of total employment in Florida, which ranks 44th in the nation in its share of industry jobs. However, Governor Scott and the legislature have demonstrated a commitment to increasing the manufacturing sector as Enterprise Florida has placed Advanced Manufacturing as a crosscutting strategy across all of its industries targeted for growth through recruitment, expansion, and business formation. For every \$1 spent in manufacturing, \$1.81 is returned to the economy. This is the highest multiplier effect of any economic sector. In addition, for every one worker in manufacturing, there are another four employees hired elsewhere.

In Florida, according to a 2016 report, there are an estimated 19,613 manufacturing establishments employing 342,458 people, or 4.1 percent of the State's workforce. More importantly, the average annual wages of the workforce employed in manufacturing is \$53,500, which is among the highest of all industries state-wide.¹ The Economic Policy Institute, in its report, "The Manufacturing Footprint and the Importance of U.S. Manufacturing Jobs," notes that the manufacturing sector's wage premium is a clear path to the middle class.

In Columbia County, however, the manufacturing wage hovers around \$46,000, demonstrating the need for additional market share in the county and the region.² Leveraging logistical strengths, available land, and a labor force of more than 1,200,000 within a one-hour drive, the NFMIP increases the state's competitiveness in the manufacturing sector and offers promise in a rural region that has a need for additional employment. The region includes the 14-county North Central Florida Rural Area of Opportunity.

The NFMIP is one of the few viable sites within all of Florida that has the potential to recruit a *Catalyst Project* of great magnitude such as an auto assembly plant and which companies may reach the Florida market of almost 20 million people and other major markets within an eight-hour driving range. Florida Statute 288.0656(2)(a) states: "*Catalyst Project*" means a business locating or expanding in a rural area of opportunity to serve as an economic generator of regional significance for the growth of a regional target industry cluster. The project must provide capital investment on a scale significant enough to affect the entire region and result in the development of high-wage and high-skill jobs." The NFMIP site was designated due to the fact that there is enough acreage, two Interstate highways, water, wastewater, high-capacity electric power, natural gas, two major telecommunication carriers' fiber optic lines and an airport with an 8,000-ft. runway to accommodate freight or corporate planes.

¹ <http://www.floridajobs.org/REDI/Rural%20Manufacturing%20Study%20v3.pdf>

² StatsAmerica County Profile

As mentioned above, the NFMIP is certified as a *CSX Select Site*. The NFMIP is only one of two sites in the State of Florida with proximity to two Class I rail lines (CSX and Norfolk Southern). CSX's main east/west freight line, serving Jacksonville, Florida to New Orleans, Louisiana, is located immediately north of the NFMIP and RAO Catalyst Site. This CSX freight line connects the entire CSX system serving the eastern seaboard east of the Mississippi River. The Norfolk Southern point of terminus in Florida is within one mile of the NFMIP. The Norfolk Southern rail system serves the eastern seaboard and two states west of the Mississippi River. *CSX Select Sites* are the first, premium certified rail-served sites for industrial development and expansion. CSX is currently marketing the NFMIP site on their *CSX Site Select* website: <https://www.csx.com/index.cfm/customers/industrial-development/search-property-types/csx-select-sites/detail/?i=F406DBE8-B01C-4C61-BFC9DF566EA6F564>

Funding Phase I of the rail spur would finalize the necessary transportation infrastructure and greatly enhance the marketability of this state designated *Catalyst Site*. (Please See Attachment A. Maps: II. Major Market Availability, III. Transportation Corridors, IV. Conceptual Development Plan, V. Electric Utilities, VI. Natural Gas Utility, VII. Telecommunications Utility, VIII Water Utility, and IX. Wastewater Service.)

Additionally, Florida Gateway College is developing two new workforce training certification programs, which will create a pipeline of a talented workforce certified in auto mechanics or aviation maintenance, repair and overhaul certifications. Both certifications would support an auto assembly plant, aviation maintenance, repair and overhaul facilities (MRO) and other maintenance and manufacturing facilities. MRO skills easily transfer and overlap automotive mechanic skills.

A strong example of the extraordinary economic impact the NFMIP can make is the success the same landowner, Weyerhaeuser, had in South Carolina. The investment Weyerhaeuser has made into the NFMIP to ready the site for industry represents the same steps taken for a site they owned in Berkeley, SC. That site is now the home to Volvo's first manufacturing plant in the U.S. Initially Volvo was to invest \$500 million to build this plant and hire 4,000 employees, but it announced on September 25, 2017 that it's increasing its investment to \$1 billion and will hire an additional 1,900 employees. That is a \$1 billion investment, which will employ nearly 6,000 employees – not counting the supporting service industries' jobs. The work done to ready the NFMIP is the same work, which was done for the SC land. That is the opportunity this site brings to the region and state; a tremendous opportunity to compete for such industry at the international level. <http://www.wyff4.com/article/volvo-cars-expanding-sc-plant-investment-to-dollar1-billion/12463332>

The NFMIP accessibility to Florida's extensive port system compliments Governor Scott's investment of more than \$10 billion into state ports to support the growth of international trade. This policy is dependent not only on increasing imports, but more importantly, on increasing the number of Florida-made products that can be exported.

Florida Power & Light (FPL), another partner of the NFMIP, serves the project with both distribution lines and a 115 KV transmission line. FPL is currently constructing a 38.5-mile, 230 kV transmission line in northern Florida. This is part of FPL's significant capital investments in its electrical system to help the company provide affordable, reliable and clean energy to its 4.9 million customers. The Duval - Raven project includes construction of a new 230 kV to 115 kV transmission substation near the North Florida Mega Industrial Park. Total estimated cost of the project is \$70-75 million. This project provides new availability of power at transmission level voltage at 230 kV, in addition to the currently available 115 kV and 13 kV. This significantly enhances the utility infrastructure and power availability for large industry that may locate at NFMIP. This significant existing and proposed electrical infrastructure is yet another asset for NFMIP and the *Catalyst Site*.

Manufacturing in rural Florida remains an under-realized opportunity, but the NFMIP, and RAO Catalyst Site within NFMIP, offers enormous opportunity to spur a rising rural economy and jobs for Columbia County, the 14 counties within the North Central Florida Rural Area of Opportunity, and the entire State of Florida. The Florida Job Growth Grant funding sought under this application provides direct CSX rail service connection to the NFMIP by the construction of NFMIP Rail Segment 1, from the existing CSX main rail line to the NFMIP project boundary, creating opportunity for potential growth for the North Central Florida region's manufacturing sector.

F. How Will the Improvements Promote Economic Recovery, Economic Diversification, or Economic Enhancement of a Target Industries

The North Florida Mega Industrial Park Rail Spur Project supports the development of the North Florida Mega Industrial Park (NFMIP) that totals more than 2,600 acres and includes the State of Florida's designated 500-acre *Catalyst Site* for a 14-county region. The North Central Florida Rural Area of Opportunity has a long history of being known as a "wood basket" which means silviculture (forestry) has been the main stay industry. The growing, harvesting and processing of timber into an array of manufactured products has over a 100-year history in the region. Although the timber industry has served the region well, diversification in Advanced Manufacturing holds the key for a significant economic impact on the region. As you can see from Enterprise Florida's *Qualified Targeted Industries* fact sheet, which is attached, the diversification of potential manufacturing sectors is virtually endless at the NFMIP due to the available acreage and infrastructure. The proposed rail spur will be the

enhancement to recruit any number of the industry sectors listed and increase Florida’s competitiveness with other states for these projects. Typically, these projects range from 500 to 5,000 new jobs created. The advanced manufacturing job sectors identified by Enterprise Florida are covered in the North American Industry Classification System (NAICS) in Codes 311 – 339. **(Please See Attachment B: I. Enterprise Florida – Qualified Targeted Industry Fact Sheet and II. NAICS CODES.)**

The State of Florida has designated Columbia County as an Economically Distressed Rural County and as part of a Rural Area of Opportunity. The surrounding region is also primarily rural and economically distressed. This project will bring rail to North Florida Mega Industrial Park site enabling the development of manufacturing to this primarily rural agricultural region. Governor Scott and the legislature have demonstrated a commitment to increasing the manufacturing sector as Enterprise Florida has placed Advanced Manufacturing as a crosscutting strategy across all of its industries targeted for growth through recruitment, expansion, and business formation.

According to State demographic data, most of the counties in the region have poverty levels higher than the State average and lower educational attainment:

	% HS Graduate	% Bachelor or Higher	% Work Outside County of Residence	% in Poverty
Florida	86.90	27.30	17.50	15.80
Baker	81.70	11.50	53.10	16.80
Bradford	76.50	10.90	58.40	21.30
Citrus	86.60	16.90	22.30	17.50
Columbia	85.70	15.10	24.30	19.70
Dixie	78.80	7.90	26.60	29.30
Glichrist	82.90	11.40	61.20	19.20
Hamilton	73.70	9.90	32.10	31.80
Jefferson	79.90	18.50	60.70	19.40
Lafayette	75.50	11.60	41.20	23.80
Levy	81.50	10.90	50.60	22.10
Madison	82.00	11.30	30.40	27.00
Putnam	78.50	11.80	30.30	27.30
Suwannee	78.80	11.60	34.80	23.60
Taylor	76.30	9.00	11.60	21.20
Union	74.10	7.80	50.30	26.20

2015 Data from NFEDP/ Florida Legislature Office of Economic and demographic Research

2. Additional Information:

G. Future Land Use and Zoning: Please see Attachment A: VII. Statement of Land Use and Zoning letter, Future Land Use and Zoning maps.

J. Grant Match Consideration

Columbia County is requesting \$3,135,600 to construct NFMIP Rail Segment 1, extending a rail spur from the CSX main line to the NFMIP project boundary, which is on a publicly owned easement of Columbia County. While this grant request does not include a grant match, the investment by both Columbia County and the landowner, Weyerhaeuser, represents a true public-private partnership producing a certified industrial park, poised for development to benefit the North Florida Region while allowing Florida to compete nationally for major economic projects. Considerable monies have been spent to bring these 2,622 acres from agriculture/silviculture use to a site that can accommodate major industry and is certified shovel-ready. Weyerhaeuser's investment exceeds \$4,120,500 which includes the land-use, zoning, permitting, negotiating the rail spur easement, securing the Foreign Trade Zone and Inland Port designations (which entailed expensive and lengthy third-party site due diligence), trade and economic studies and preliminary marketing of the greater Columbia County region. The Florida Department of Economic Opportunity twice awarded the project a \$300,000 grant; one for a feasibility study and a second award for the rail engineering and design work for a total of \$600,000.

K. Additional Information

As long ago as 2004, the site preparation and marketing were addressed by the State of Florida, but due to the number of hurricanes in 2004 and 2005, funding was not available. Then with the downturn of the real estate market and the 2008 recession, funds continued to be scarce. This is an excerpt from the first Columbia County \$300,000 Rural Infrastructure Fund application memorandum dated May 11, 2009 recommending the award. Note: RAOs were formerly known as RACECs.

“The Rural Economic Development Catalyst Projects are focused on targeting tomorrow’s most promising industries to create new high value-added jobs, capital investment, and an economic benefit that will ripple throughout each Rural Area of Critical Economic Concern (RACEC). Florida’s rural areas have experienced comparatively strong population and employment growth, but still have higher poverty rates and lower income levels. The Catalyst Projects, through higher wages and increased levels of economic activity, will help income levels in the rural areas converge towards higher state and national averages. The Project was conceived to implement the Rural Priority of the 2004 Statewide Strategic Plan for Economic Development.

At the 2004 Florida Regional Economic Development Summit was held in 2004 a Seven-Point Plan was developed which addresses the economic development issues of the three RACECs designated by Executive Order. During the 2005 Legislative Session, the Legislature appropriated \$2 million to implement the Strategic Rural Marketing Priority of the Seven-Point Plan and the 2004 Statewide Strategic Plan for Economic Development, as a critical economic stimulus for the three RACECs. After the 2005 Session through calendar year 2008, additional forums were held to: create a process that encourages participation of all RACEC Counties; evaluate what a Regional Catalyst project should look like; identify target industries; and select a single catalytic site that would benefit the entire Region.

Rural Economic Development Initiative (REDI) agencies were engaged in briefings and discussions of proposed target industries, sites, and marketing opportunities in 2006 and 2007. The purpose of the meetings with the REDI agencies was to raise the awareness of the potential financial need for infrastructure improvements, the potential for modification of policy requirements to support development of a regional site, and to ensure that any selected site would be permissible. Memoranda of Agreement were also signed by local governments to demonstrate commitment to the selected Catalyst Sites and to outline the distribution of project revenues throughout the Region.

North Central RACEC comprised of fourteen counties identified two catalyst sites for their Region because of the large number of counties. One of the top two sites selected was the Plum Creek Property, a green space of approximately 500 acres, located in Columbia County. The catalyst site is ideal because of its central location within the RACEC, road and rail accessibility, and the lack of critical zoning or environmental impediments. However, the region would be unable to absorb the cost of adding the infrastructure necessary to make the Catalyst Site competitively marketable to targeted industries without the REDI agencies' assistance.”

The region and county cannot absorb the cost of the rail spur infrastructure necessary and most federal and state grant funding sources have required a specific company to commit to a certain number of jobs in order to receive grant funding for infrastructure. The Florida Jobs Growth Grant Fund is specifically designed to fund infrastructure improvements to benefit multiple companies. The Columbia County Catalyst Site is a prime example of a quality public-private partnership, where the work completed will benefit the rural North Florida Region while allowing the State of Florida to competently compete for major economic projects.

3. Program Budget:

C. Detailed Budget Narrative:

The NFMIP partnership, through investments of both time and money, has already completed the following design components, due diligence, and coordination for the NFMIP:

- Master planning of the site;
- Transportation and rail access planning;
- Acquisition of the rail spur easement, held by Columbia County, from the U.S. Forest Service;
- Land-use amendments and mixed-use (including 8MM square feet of industrial) zoning approvals;
- Engineering design and final construction plans for NFMIP Rail Spur Segments 1 and 2, which extend from the CSX main rail line to the NFMIP *Catalyst Site*;
- Permitting with the U.S. Army Corps of Engineers and the Suwannee River Water Management District for conceptual NFMIP build-out (including but not limited to stormwater facilities master plan, mass grading, and wetland delineation);
- Permitting with the Florida Department of Transportation for the At-grade rail crossing of U.S. Highway 90/State Road 10;
- Various studies for the NFMIP to ensure developable footprint(s), transportation access, and labor availability;
- Utility infrastructure planning, geotechnical assessments and environmental audits;
- Certification processes with:
 - McCallum Sweeney for its Mega Industrial Site certification;
 - CSX for its *CSX Select Site certification* of the *Catalyst Site*;
- Creation of a Foreign Trade Zone (#64) with JAXPORT;
- Memorandums Of Understanding with JAXPORT and Port Tampa Bay;
- Preliminary marketing to attract employers to the site.

Because of this existing investment and commitment, upon grant award, Columbia County can move swiftly into procurement and construction of Rail Spur Segment 1 without any additional steps or delays in time. It is anticipated that construction of Rail Spur Segment 1 can commence as early as Q1 2018, and be completed within 6 months.

Moore Bass Consulting, Inc. has completed a detailed budget to extend a rail spur from the CSX main rail line to the North Florida Mega Industrial Park (Rail Segment 1), within the Columbia County rail easement.

Columbia County
Rail Segment 1 - North Florida Mega Industrial Park

Grant Budget
 09.22.17

	DESCRIPTION	TOTAL QTY.	UNIT	UNIT COST	TOTAL LINE ITEM COST
	GENERAL CONDITIONS				
	Mobilization	1	LS	\$20,000	\$20,000
	Construction Stakeout	10	AC	\$500	\$5,000
	Geotechnical Testing (construction)	1	LS	\$15,000	\$15,000
	NPDES Monitor/Report	1	LS	\$2,500	\$2,500
	Maintenance of Traffic	1	LS	\$20,000	\$20,000
	SEDIMENTATION AND EROSION CONTROLS				
	Silt Fence	4,800	LF	\$3	\$14,400
	Seed and Mulch	25,000	SY	\$0.50	\$12,500
	Construction Entrance	1	LS	\$5,000	\$5,000
	EARTHWORK				
(a)	Grubbing and Root Raking	7	AC	\$1,000	\$7,000
	Dewatering	1	LS	\$15,000	\$15,000
(b)	Earthwork Grading	7,000	CY	\$6	\$42,000
	STORMWATER				
(c)	24" RCP (Class V)	92	LF	\$60	\$5,520
(c)	30" RCP (Class V)	131	LF	\$85	\$11,135
	24" MES	4	EA	\$1,200	\$4,800
	30" MES	4	EA	\$1,500	\$6,000
	6" PVC	150	LF	\$15	\$2,250
	Rip Rap	115	SY	\$75	\$8,625
	Ditch Blocks	28	EA	\$175	\$4,900
(d)	UTILITIES (US90 RAIL CROSSING)				
	Bypass Tap and Connections	300	LF	\$100	\$30,000
	Jack and Bore Casing Pipes	300	LF	\$300	\$90,000
	Utility Relocate - Gas	100	LF	\$150	\$15,000
	Utility Relocate - Sewer Force Main	100	LF	\$50	\$5,000
	Utility Relocate - Water	100	LF	\$40	\$4,000
	Utility Conduits - Future Utilities	300	LF	\$15	\$4,500
	Air Relief Valve/Vent - Gas Casing Pipe	2	EA	\$2,500	\$5,000
	Testing and Inspection	1	LS	\$5,000	\$5,000
(e)	Electrical Pole Raise	2	EA	\$2,500	\$5,000
	ASPHALT PAVING				
	Asphalt Milling (US90)	800	SY	\$2	\$1,600
	Asphalt Overlay (US90)	800	SY	\$12	\$9,600
	Striping and Pavement Markings	2,050	LF	\$3	\$6,150
	RAILROAD				
(f)	Track Installation	3,700	LF	\$180	\$666,000
(g)	No. 10 Turnouts (by CSX)	2	EA	\$600,000	\$1,200,000
	Double Switch Point Deraill	2	EA	\$20,000	\$40,000
(h)	Rail Crossing - Signals, Gates, Surface (US90)	1	LS	\$220,000	\$220,000

Subtotal:	\$2,508,480
Contingency (10%):	\$250,848
Construction Management / CEI (15%):	\$376,272
TOTAL:	\$3,135,600

Footnotes:

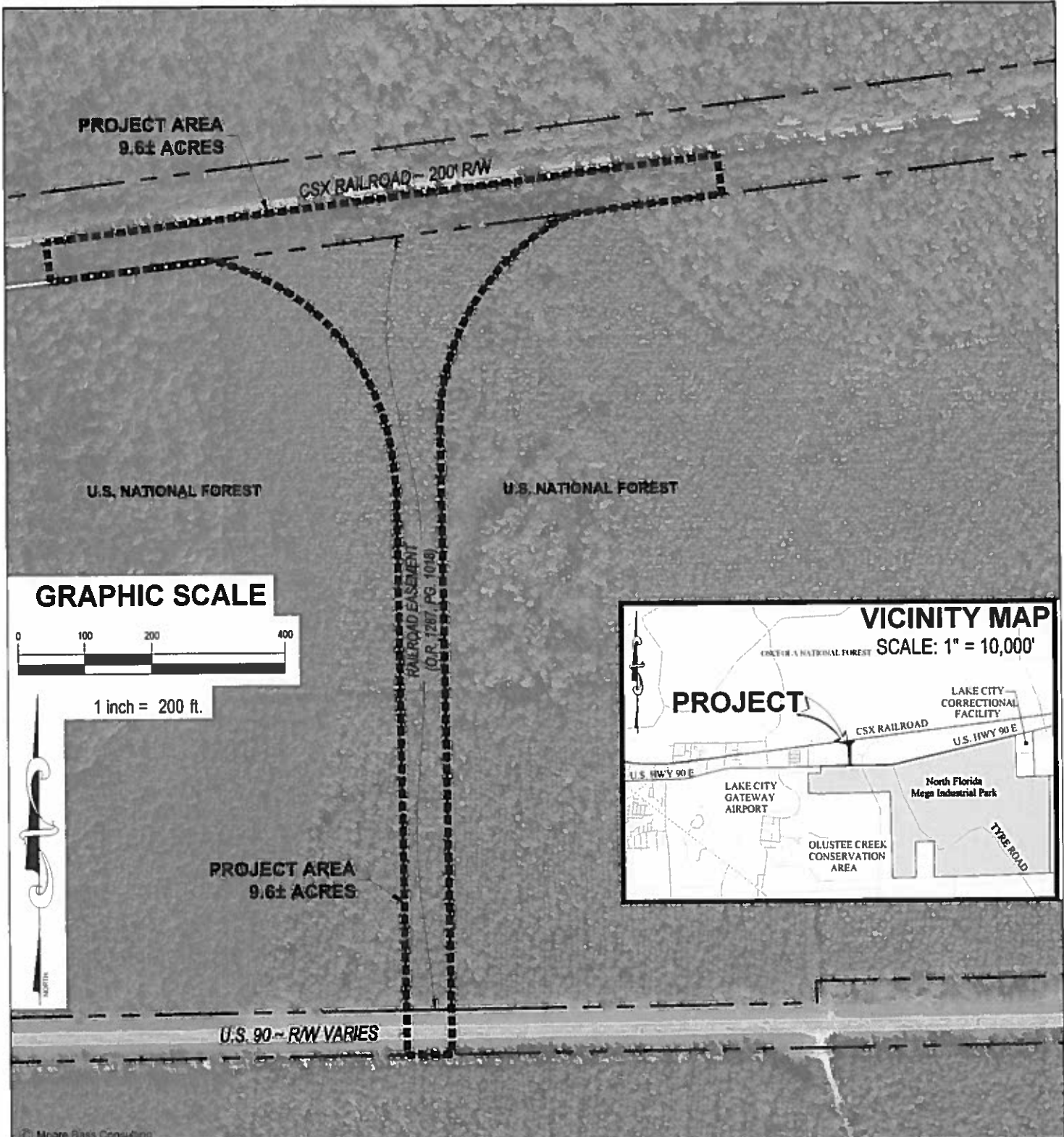
- (a) Rail Segment 1 project area has been cleared by the US Forest Service.
- (b) Stockpile area located within Rail Segment 2 project area.
- (c) Class V RCP required for all concrete pipes under railroad per AREMA and CSX specifications.
- (d) Individual utility providers may not allow competitive bid for utility relocation which may impact these estimated costs.
- (e) Electrical line at US90 rail crossing requires 25' clearance.
- (f) Costs provided by Skeen Railroad Engineers for track installation with limestone ballast.
- (g) Costs provided by CSX Transportation Inc.
- (h) Costs provided by Signal South.

Additional Notes:

- (1) This preliminary cost judgment is a take-off from the NFMIP Rail Segment 1 plans by Moore Bass Consulting, Inc.
- (2) The work reflected above comprises the work required to implement the Rail Segment 1 project within the Columbia County railroad easement.

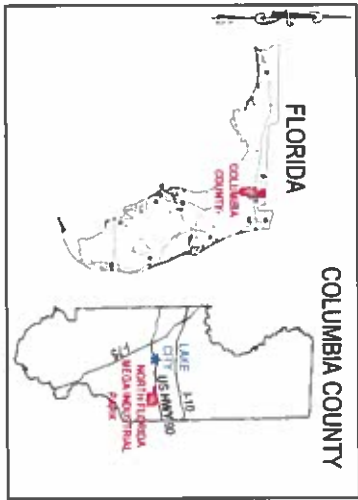
ATTACHMENT A

- I. Columbia County Rail Spur Segment Maps (2)**
- II. NFMIP Major Market Availability Maps (2)**
- III. NFMIP Transportation Corridors Map**
- IV. NFMIP Conceptual Development Plan (2)**
- V. NFMIP Electric Utilities Map**
- VI. NFMIP Natural Gas Utility Map**
- VII. NFMIP Telecommunications Utility Map**
- VIII. NFMIP Water Utility Map**
- IX. NFMIP Wastewater Service Map**
- X. Statement of Land Use and Zoning letter, Future Land Use and Zoning Maps**



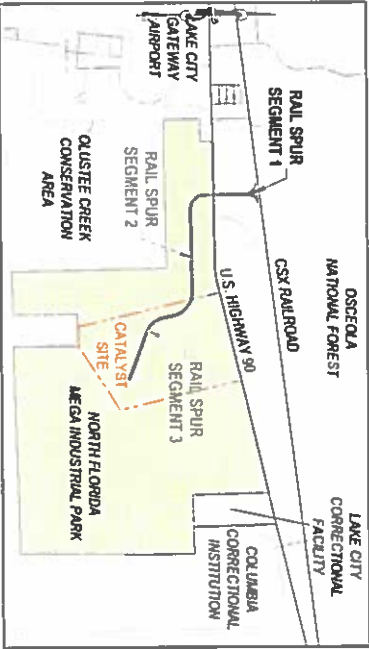
© Moore Bass Consulting

The Drawings, Specifications and other documents prepared by Moore Bass Consulting, Inc. (MB) for this Project are instruments of MB for use solely with respect to this Project and, unless otherwise provided, MB shall be deemed the author of these documents and shall retain all common law, statutory and other reserved rights, including the copyright.	FILE #	NFMIP Rail Spur - CSX RW Wetland Impact 2017 04 04 dwg	
	CONTRACT #	N34.001	ARCHIVE
	DATE	2017 04 04	DRAWN BY
CLIENT NAME	PROJECT NAME	SHEET TITLE	1.0
	NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	RAIL SPUR IMPACTS (AERIAL AND VICINITY MAP)	

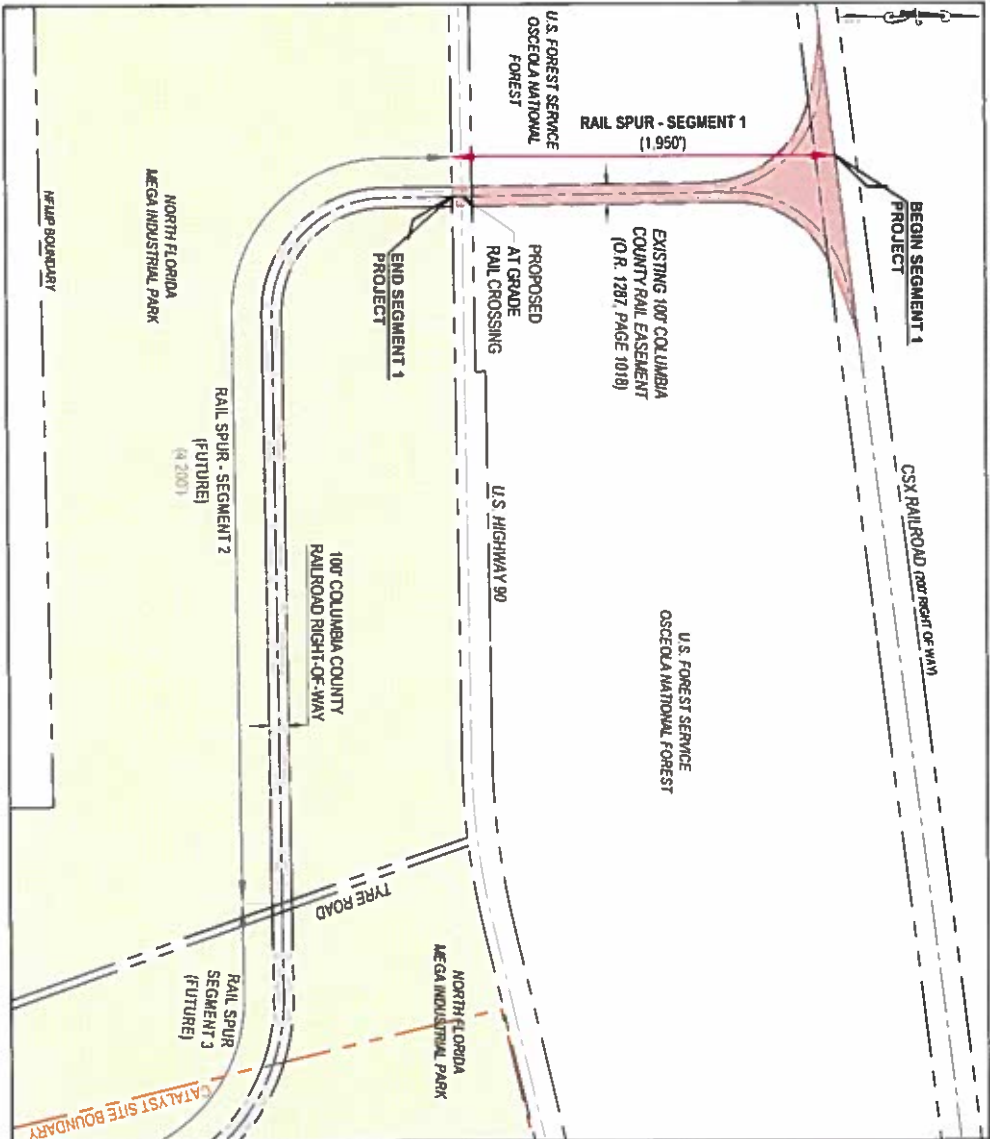


LOCATION MAP

**MAP SHOWING COLUMBIA COUNTY
RURAL AREA OF OPPORTUNITY CATALYST SITE
(NORTH FLORIDA MEGA INDUSTRIAL PARK)**



**MAP SHOWING RAIL SPUR SEGMENTS 1, 2, AND 3
FOR COLUMBIA COUNTY RURAL AREA OF OPPORTUNITY CATALYST SITE**



RAIL SPUR SEGMENTS



**North Florida
Mega Industrial
Park**

SHEET TITLE
RAIL SPUR SEGMENT 1
AND NNIFP CATALYST SITE
PROJECT MAP
SHEET
1.0

REVISIONS

NO.	DATE	DESCRIPTION

SCALE
AS SHOWN

MOORE BASS CONSULTING
TALLAHASSEE FLORIDA 32310
WWW.MOOREBASS.COM



PROJECT NAME
**RAIL SPUR SEGMENT 1
AND NNIFP CATALYST SITE
PROJECT MAP**

CLIENT NAME
Weyerhaeuser





North Florida Mega Industrial Park



City / Miles / Kilometers / Hours by Truck

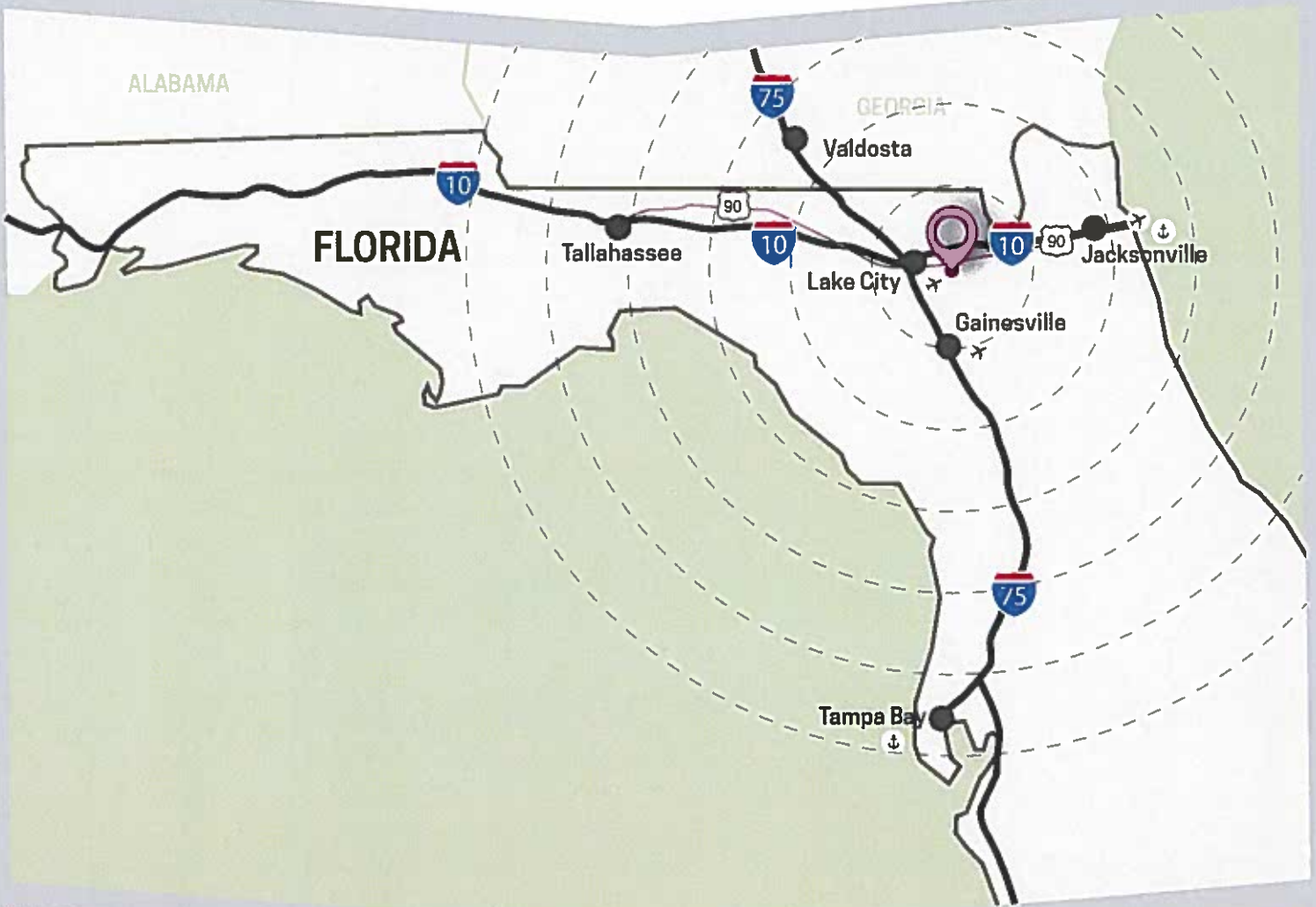
Atlanta, GA / 287 mi / 462 km / 4 hrs
Charlotte, NC / 441 mi / 710 km / 6.25 hrs
Chicago, IL / 1,003 mi / 1,614 km / 15 hrs
Dallas, TX / 983 mi / 1,501 km / 13.75 hrs
Detroit, MI / 1,009 mi / 1,624 km / 15 hrs
Jacksonville, FL / 61 mi / 99 km / 1 hr
New York, NY / 995 mi / 1,601 km / 15 hrs



North Florida Mega Industrial Park
NorthFloridaMegaIndustrialPark.com



North Florida Mega Industrial Park



City / Miles / Kilometers / Hours by Truck

Atlanta, GA	/ 287 mi / 462 km / 4 hrs
Gainesville, FL	/ 50 mi / 81 km / 1 hr
Jacksonville, FL	/ 61 mi / 99 km / 1 hr
Tallahassee, FL	/ 108 mi / 174 km / 1.5 hrs
Valdosta, GA	/ 62 mi / 100 km / 1 hr
Jacksonville Port	/ 54 mi / 87 km / 1 hr
Port of Tampa Bay, FL	/ 172 mi / 277 km / 2.6 hrs



North Florida Mega Industrial Park
NorthFloridaMegaIndustrialPark.com

CONCEPTUAL MARKETING PLAN

DEVELOPMENT AREA	
[Pattern: Diagonal lines /]	PROPOSED PRIMARY OPEN SPACE (O.S.)
[Pattern: Diagonal lines \]	PROPOSED INDUSTRIAL/COMMERCIAL PARCELS
[Pattern: Horizontal lines]	PROPOSED RESIDENTIAL PARCELS
[Pattern: Vertical lines]	PROPOSED ROAD (O.S./RAV)

PRIMARY OPEN SPACE	
[Color: Yellow]	UPLANDS LOCATED WITHIN PRIMARY OPEN SPACE (O.S.)
[Color: Blue]	PROPOSED STORAGE/BIOMASS/FACILITIES (BFW) LOCATED WITHIN PRIMARY OPEN SPACE (O.S.)
[Color: Green]	EXISTING WETLANDS TO BE PRESERVED WITHIN PRIMARY OPEN SPACE (O.S.)

NORTH CENTRAL FLORIDA RURAL AREA OF OPPORTUNITY (RAO) CATALYST SITE
[Red dashed line]

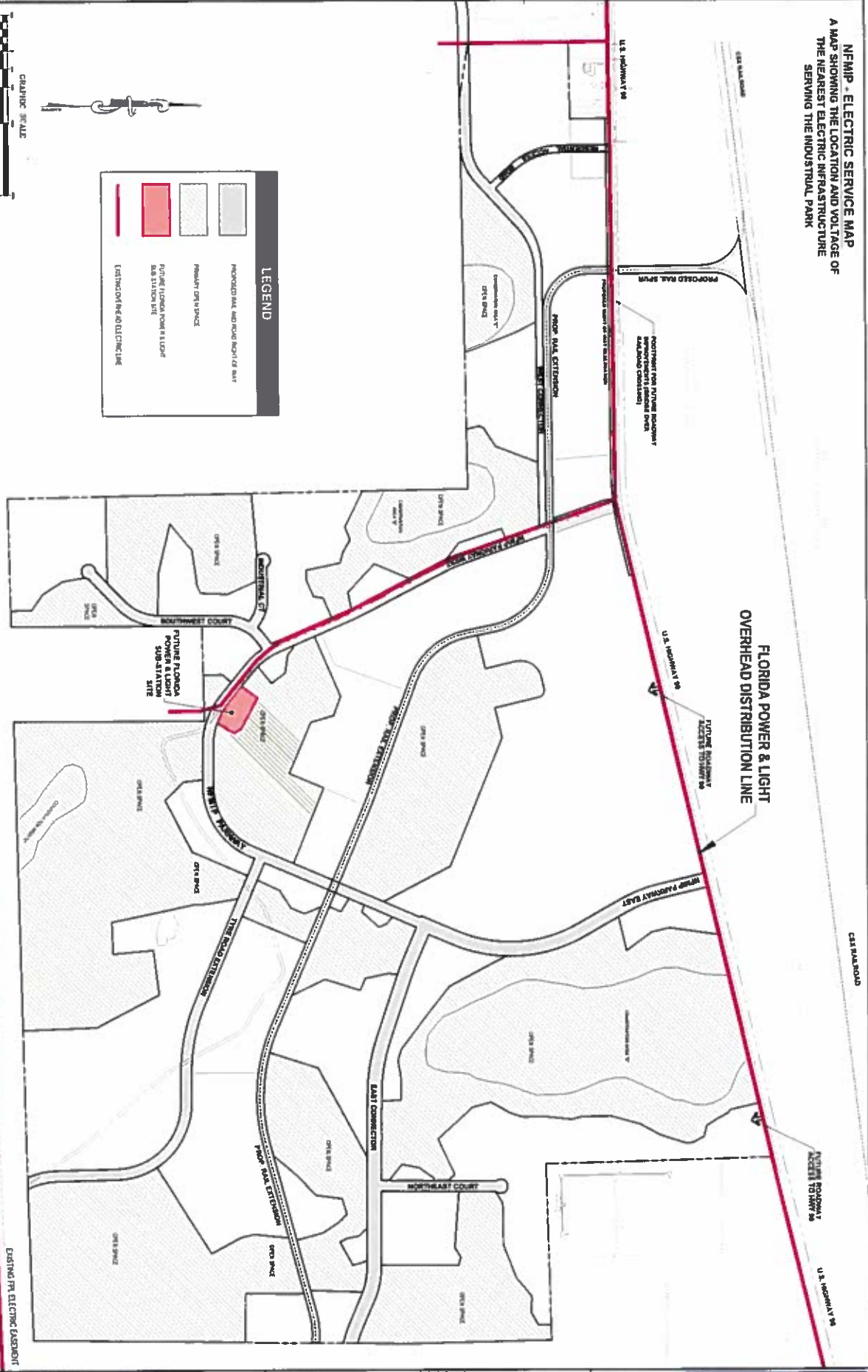


**North Florida
Mega Industrial
Park**




**North Florida
Mega Industrial
Park**

NFMIP - ELECTRIC SERVICE MAP
A MAP SHOWING THE LOCATION AND VOLTAGE OF
THE NEAREST ELECTRIC INFRASTRUCTURE
SERVING THE INDUSTRIAL PARK



LEGEND

	PROPOSED 66kV AND 115kV OVERHEAD DISTRIBUTION LINE
	PROPOSED 115kV OVERHEAD TRANSMISSION LINE
	EXISTING 66kV AND 115kV OVERHEAD DISTRIBUTION LINE
	FUTURE FLORIDA POWER & LIGHT SUBSTATION SITE



EXISTING FPL ELECTRIC CASHEMENT

FLORIDA POWER & LIGHT
OVERHEAD TRANSMISSION LINES
 (115 kV - EXISTING)
 (230 kV - JUNE 2018)

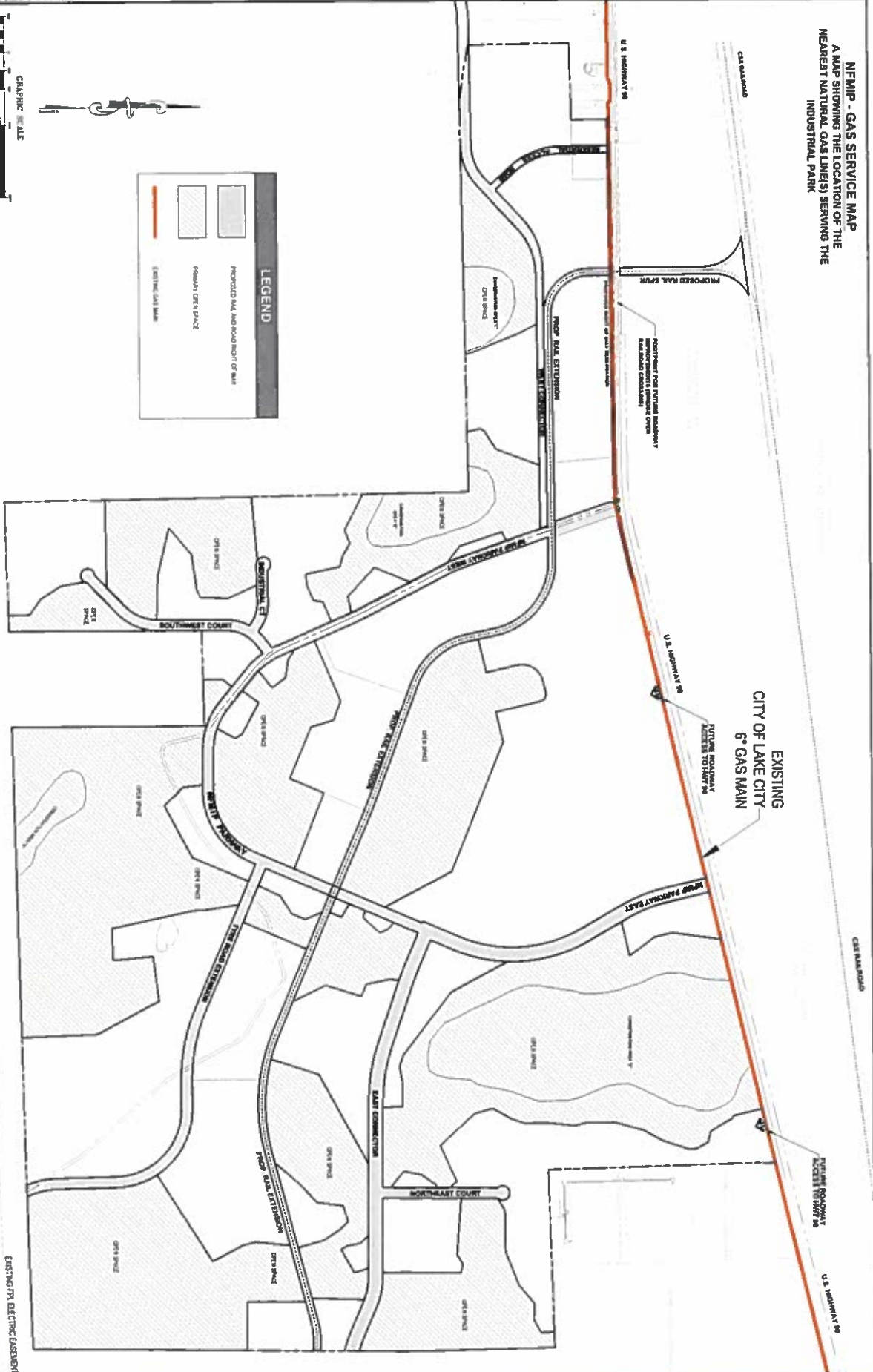


North Florida
Mega Industrial
Park

EXISTING FPL ELECTRIC CASHEMENT

	PROJECT NAME NORTH FLORIDA MEGA INDUSTRIAL PARK COLLAMBA COUNTY, FLORIDA	CLIENT NAME 	
	SHEET NO. 1	DATE 1/15/18	

NFMIP - GAS SERVICE MAP
 A MAP SHOWING THE LOCATION OF THE
 NEAREST NATURAL GAS LINE(S) SERVING THE
 INDUSTRIAL PARK



LEGEND

- PROPOSED GAS AND ROAD RIGHT OF WAY
- PROPOSED GAS SERVICE
- EXISTING GAS MAIN



EXISTING 10" ELECTRIC CASING

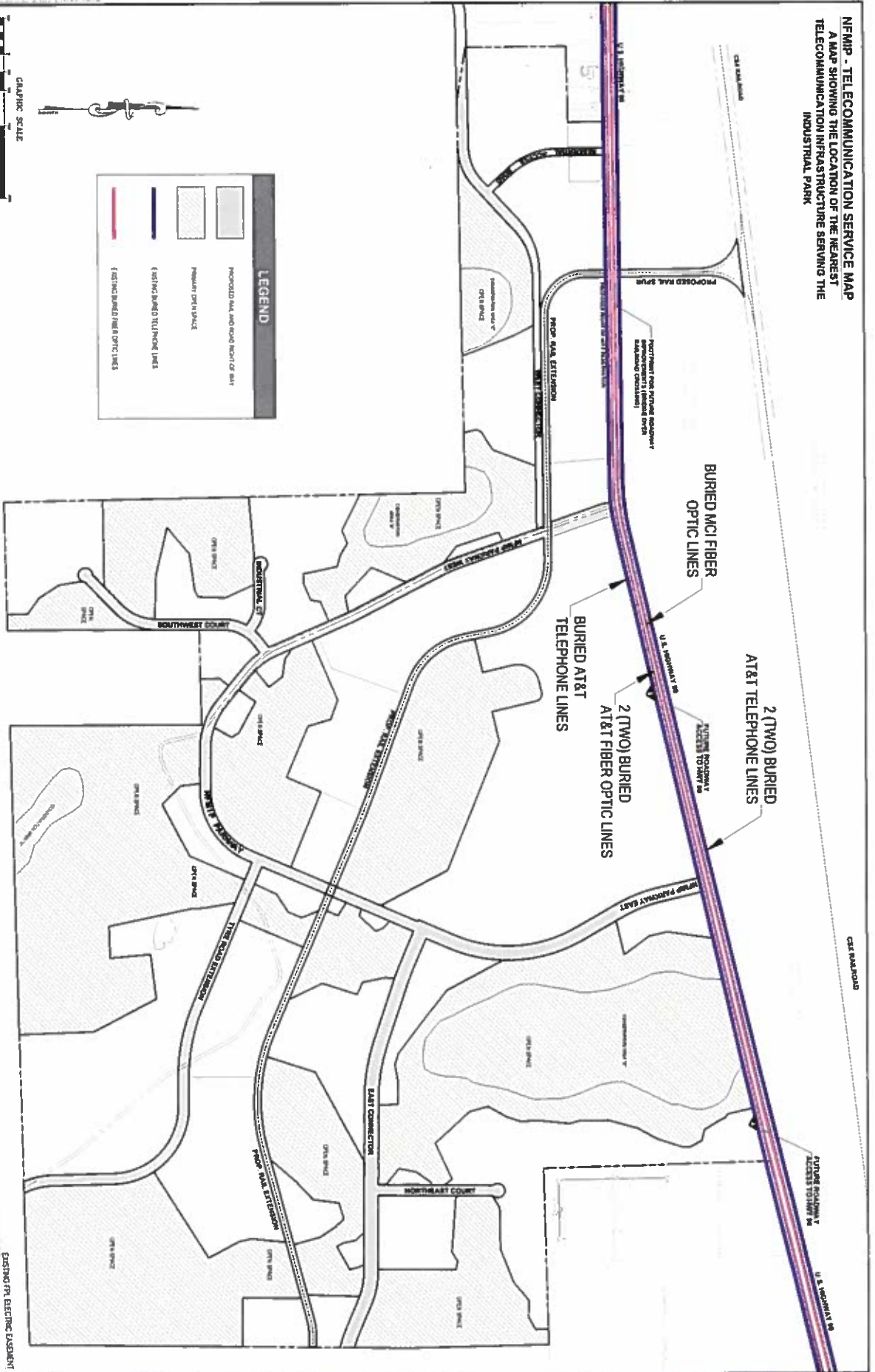
EXISTING 10" ELECTRIC CASING



**North Florida
 Mega Industrial
 Park**

	PROJECT NAME NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	CLIENT NAME 	
	SHEET NO. 1	DATE 10/1/2013	

NFMFP - TELECOMMUNICATION SERVICE MAP
A MAP SHOWING THE LOCATION OF THE NEAREST
TELECOMMUNICATION INFRASTRUCTURE SERVING THE
INDUSTRIAL PARK



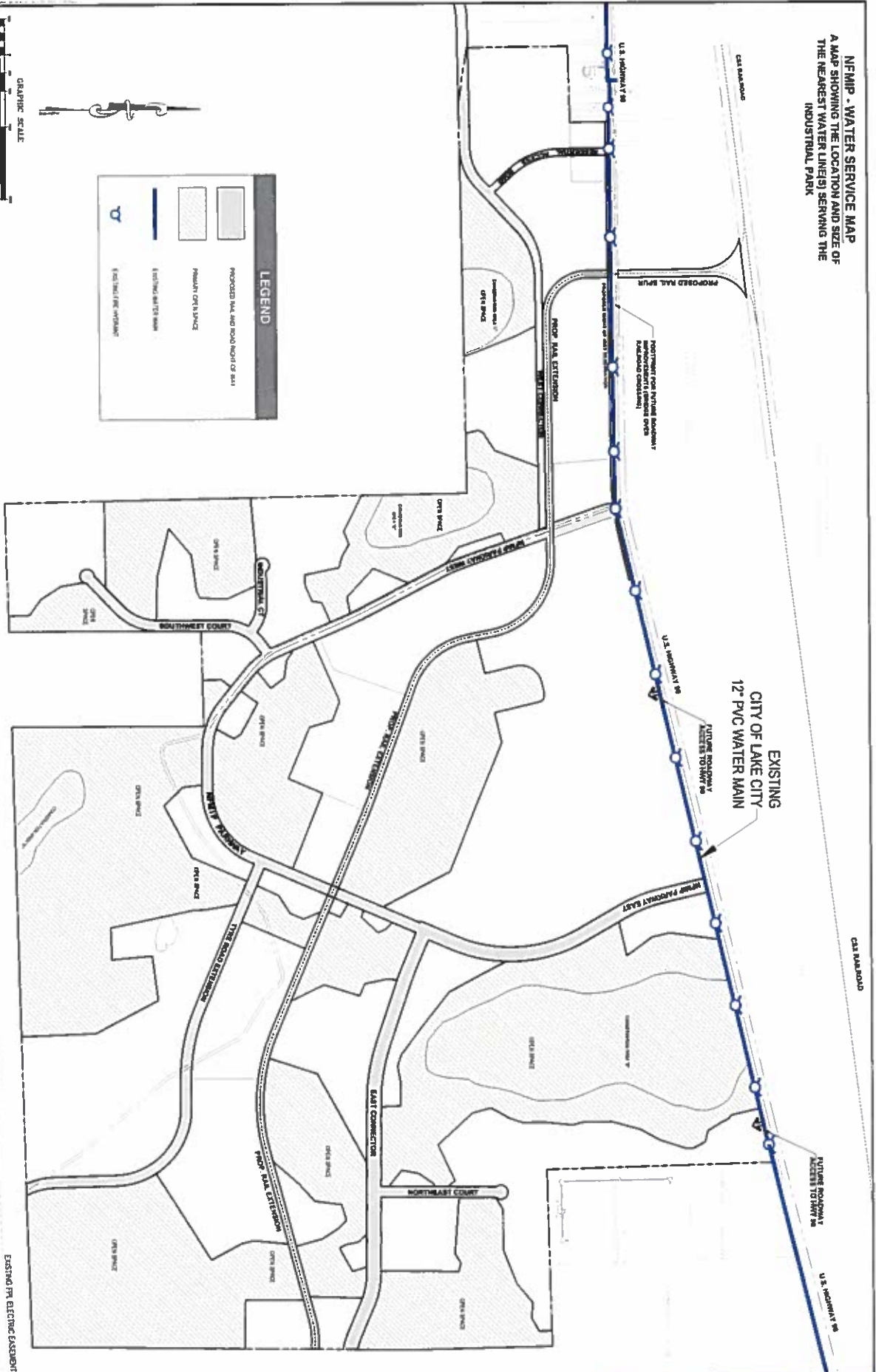
LEGEND	
	PROPOSED M&A ROAD RIGHT OF WAY
	PROPOSED DRIVEWAY
	EXISTING BURIED TELEPHONE LINES
	EXISTING BURIED M&A OPTIC LINES



North Florida
Mega Industrial
Park

	PROJECT NAME NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	CLIENT NAME 	
	SHEET TITLE TELECOMMUNICATION SERVICE MAP	DATE 11/11/2011	

NFMIP - WATER SERVICE MAP
 A MAP SHOWING THE LOCATION AND SIZE OF
 THE NEAREST WATER LINE(S) SERVING THE
 INDUSTRIAL PARK



LEGEND	
[Symbol: Dashed line]	PROPOSED MAIN AND ROAD RIGHT OF WAY
[Symbol: Solid line]	PROPOSED OVERLAP
[Symbol: Dotted line]	EXISTING AND TO BE
[Symbol: Circle with cross]	EXISTING FIRE HYDRANT



EXISTING FIRE ELECTRIC CASING

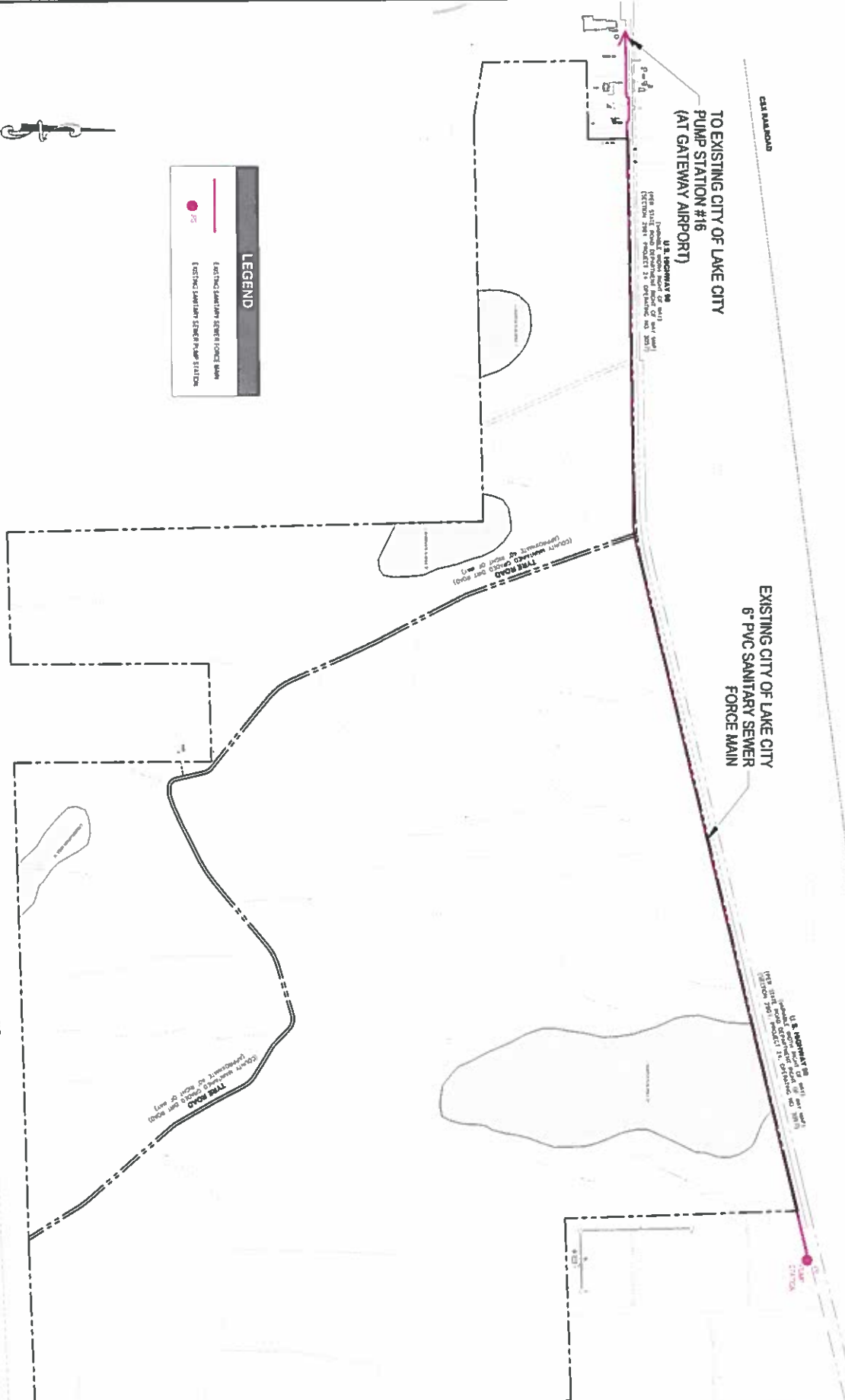
EXISTING FIRE ELECTRIC CASING



**North Florida
 Mega Industrial
 Park**

	PROJECT TITLE NORTH FLORIDA MEGA INDUSTRIAL PARK WATER SERVICE MAP	CLIENT NAME 	
	SHEET NO. 1	DATE 10/15/2014	

NFMIP - WASTEWATER SERVICE
A MAP SHOWING THE LOCATION AND SIZE OF
THE NEAREST WASTEWATER LINE SERVING THE
INDUSTRIAL PARK



LEGEND

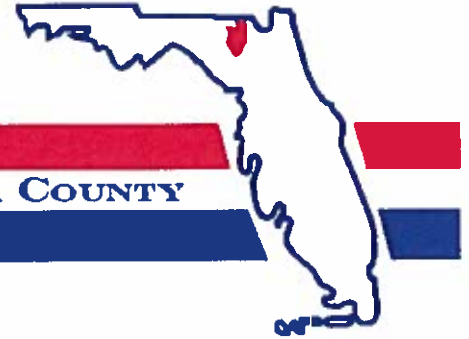
- EXISTING SANITARY SEWER FORCE MAIN
- EXISTING SANITARY SEWER PUMP STATION



North Florida
Mega Industrial
Park

	PROJECT TITLE NFMIP - WASTEWATER SERVICE	PROJECT NAME NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	CLIENT NAME 	
	SHEET NO. 1	DATE 11/11/2011	DRAWN BY J. BASS	CHECKED BY J. BASS

District No. 1 - Ronald Williams
District No. 2 - Rusty DePratter
District No. 3 - Bucky Nash
District No. 4 - Everett Phillips
District No. 5 - Tim Murphy



BOARD OF COUNTY COMMISSIONERS • COLUMBIA COUNTY

August 15, 2017

VIA ELECTRONIC MAIL

David Kraus
Risk Management Director
Columbia County
263 NW Lake City Ave
Lake City, FL 32056

Re: Statement of Land Use and Zoning

Tax Parcels 31-3s-18-10332-000; 32-3s-18-10335-000; 33-3s-18-10337-000; 34-3s-18-10339-004;
05-4s-18-10347-000; 04-4s-18-10346-000; and 03-4s-18-10345-001

Dear Mr. Kraus,

In response to your request for a statement of land use and zoning for Tax Parcel Numbers 31-3s-18-10332-000, 32-3s-18-10335-000, 33-3s-18-10337-000, 34-3s-18-10339-004, 05-4s-18-10347-000, 04-4s-18-10346-000, and 03-4s-18-10345-001, the subject property is located in the unincorporated limits of Columbia County, Florida, has a Mixed Use Development and Conservation Future Land Use Map Designation and a Mixed Use Development-Intermodal ("MUD-I") and Conservation Zoning Designation.

Attached are maps depicting the FLUM and Zoning. If you have any additional questions, please do not hesitate to contact me via email or phone at bstubbs@columbiacountyfla.com or (386) 754-7119.

Sincerely,

Brandon M. Stubbs
County Planner/LDR Admin.
Building & Zoning

BOARD MEETS THE FIRST THURSDAY AT 5:30 P.M.
AND THIRD THURSDAY AT 5:30 P.M.



Future Land Use Map

NFMIP - MUD

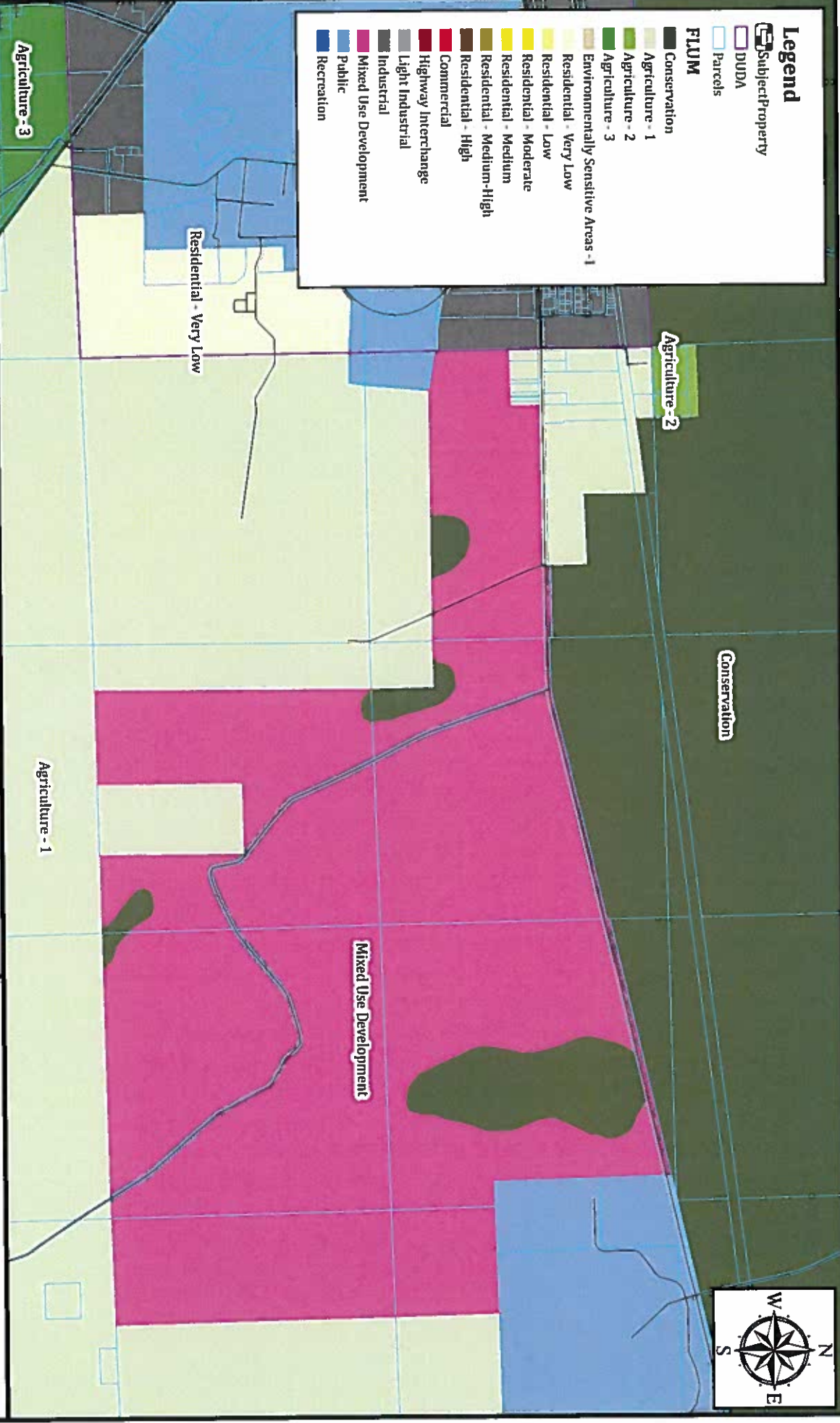
Mixed Use Development

Legend

- Subject Property
- DUDA
- Parcels

FLUM

- Conservation
- Agriculture - 1
- Agriculture - 2
- Agriculture - 3
- Environmentally Sensitive Areas - 1
- Residential - Very Low
- Residential - Low
- Residential - Moderate
- Residential - Medium
- Residential - Medium-High
- Residential - High
- Commercial
- Highway Interchange
- Light Industrial
- Industrial
- Mixed Use Development
- Public
- Recreation



Prepared By: Brandon M. Stubbs
 Columbia County Building & Zoning Department
 Prepared on August 2017

DISCLAIMER: The data is provided "as is" without warranty of any representation of accuracy, timeliness, or completeness. The burden of determining accuracy, timeliness, or completeness for use is the sole responsibility of the requestor. Columbia County makes no warranties, expressed or implied, as to the use of the data. The requestor acknowledges and accepts the limitations of the data, including the fact that the data is dynamic and in a constant state of maintenance, correction, and update.





Official Zoning Atlas

NFMIP - MUD-1

Mixed Use Development-Intermodal ("MUD-1")

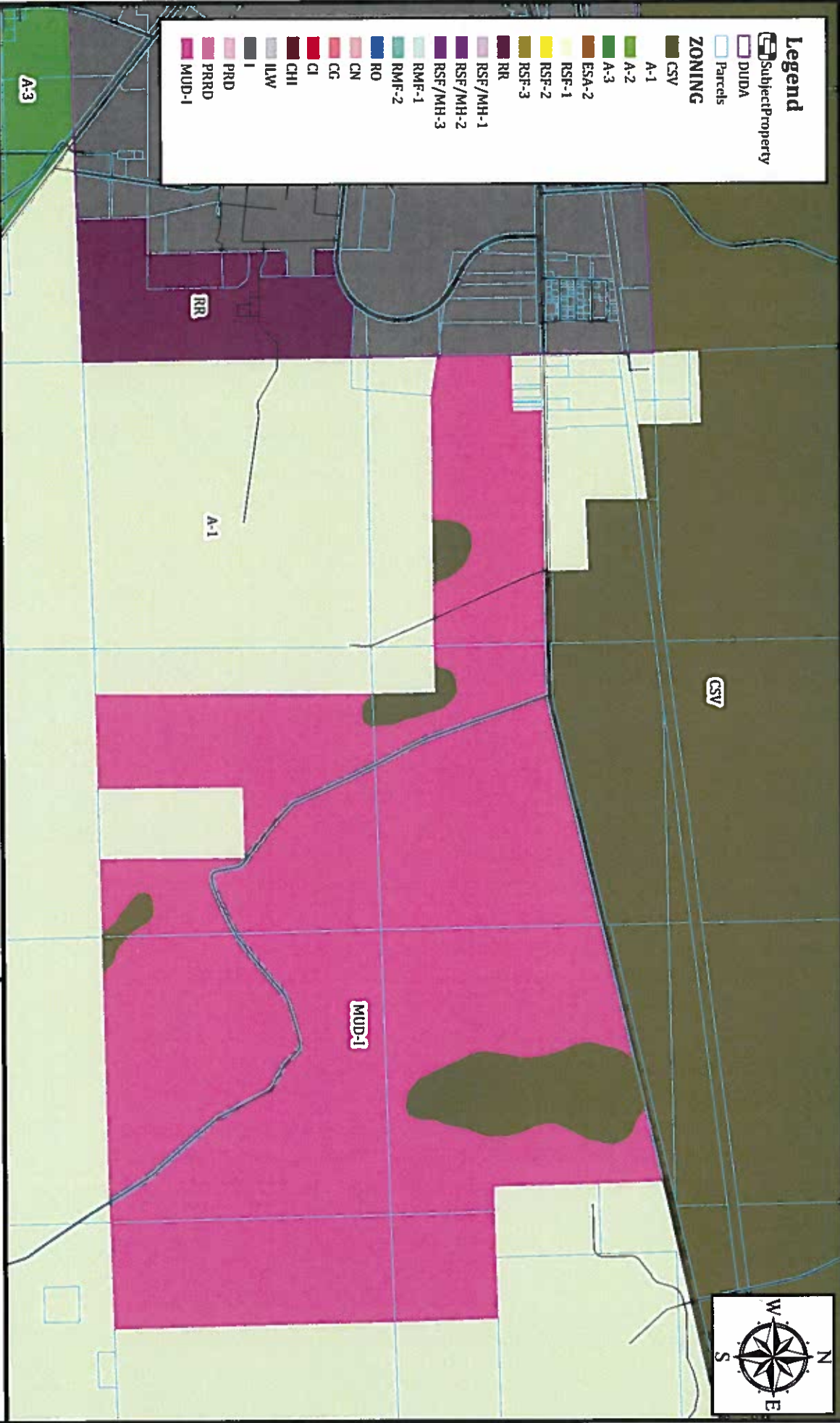


Legend

- Subject Property
- DUDA
- Parcels

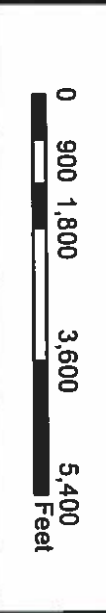
ZONING

- CSV
- A-1
- A-2
- A-3
- ESA-2
- RSF-1
- RSF-2
- RSF-3
- RR
- RSF/MH-1
- RSF/MH-2
- RSF/MH-3
- RMF-1
- RMF-2
- RO
- CN
- CG
- CI
- CHH
- ILW
- I
- PRD
- PRRD
- MUD-1



Prepared By: Brandon M. Stubbs
 Columbia County Building & Zoning Department
 Prepared on August 2017

DISCLAIMER: The data is provided "as is" without warranty of any representation of accuracy, timeliness, or completeness. The burden of determining accuracy, timeliness, or completeness for use is the sole responsibility of the requestor. Columbia County makes no warranties, expressed or implied, as to the use of the data. The requestor acknowledges and accepts the limitations of the data, including the fact that the data is dynamic and in a constant state of maintenance, correction, and update.



Attachment B

- I. Enterprise Florida – Qualified Targeted Industry Fact Sheet**
- II. NAICS CODES**

**MANUFACTURING
CORPORATE HEADQUARTERS
RESEARCH & DEVELOPMENT
GLOBAL LOGISTICS**

CLEANTECH

Biomass & Biofuels Processing
Energy Equipment Manufacturing
Energy Storage Technologies
Photovoltaic
Environmental Consulting
Sustainable Building Products

LIFE SCIENCES

Biotechnology
Pharmaceuticals
MEDICAL DEVICES:
Laboratory and Surgical Instruments
Diagnostic Testing

INFOTECH

Modeling, Simulation and Training
Optics and Photonics
Digital Media
Software
Electronics
Telecommunications

**AVIATION /
AEROSPACE**

AVIATION:
Aircraft and Aircraft Parts Manufacturing
Maintenance Repair and Overhaul of Aircrafts
Navigation Instrument Manufacturing
Flight Simulator Training
AEROSPACE:
Space Vehicles and Guided Missile Manufacturing
Satellite Communications
Space Technologies
Launch Operations

**HOMELAND
SECURITY /
DEFENSE**

EQUIPMENT:
Optical Instruments
Navigation Aids
Ammunition
Electronics
TRANSPORTATION:
Military Vehicles
Shipbuilding and Repair
TECHNOLOGY:
Computer Systems Design
Simulation and Training

**FINANCIAL /
PROFESSIONAL
SERVICES**

FINANCIAL SERVICES:
Banking
Insurance
Securities and Investments
PROFESSIONAL SERVICES:
Corporate Headquarters
Engineering
Legal
Accounting
Consulting

EMERGING TECHNOLOGIES

Cloud IT
Marine Sciences
Materials Science
Nanotechnology

OTHER MANUFACTURING

Food and Beverage
Automotive and Marine
Plastics and Rubber
Machine Tooling

Businesses able to locate in other states and serving multi-state and/or international markets are targeted. Call Centers and Shared Service Centers may qualify for incentives if certain economic criteria are met. Retail activities, utilities, mining and other extraction or processing businesses, and activities regulated by the Division of Hotels and Restaurants of the Department of Business and Professional Regulation are statutorily excluded from consideration. All projects are evaluated on an individual basis and therefore operating in a target industry does not automatically indicate eligibility.

For additional information about Florida's business advantages, please visit Enterprise Florida's website at www.enterpriseflorida.com or call 407-956-5600.

MANUFACTURING RELATED JOBS

<https://www.census.gov/cgi-bin/sssd/naics/naicsrch?chart=2017>

THERE ARE LITERALLY HUNDREDS OF MANUFACTURING INDUSTRIES THAT WOULD BE SUITABLE FOR LOCATION AT THE COLUMBIA CATALYST SITE.

Please click on the hyperlink about to view.

2017 NAICS

The following table provides detailed information on the structure of NAICS.

Sector	Description
11	Agriculture, Forestry, Fishing and Hunting
21	Mining, Quarrying, and Oil and Gas Extraction
22	Utilities
23	Construction
31-33	Manufacturing
42	Wholesale Trade
44-45	Retail Trade
48-49	Transportation and Warehousing
51	Information
52	Finance and Insurance
53	Real Estate and Rental and Leasing
54	Professional, Scientific, and Technical Services
55	Management of Companies and Enterprises
56	Administrative and Support and Waste Management and Remediation Services
61	Educational Services
62	Health Care and Social Assistance
71	Arts, Entertainment, and Recreation
72	Accommodation and Food Services
81	Other Services (except Public Administration)
92	Public Administration

ATTACHMENT C

LETTERS OF SUPPORT & RESOLUTIONS

- I. Governor Scott Letter of Support**
- II. CSX Railroad Letter of Support**
- III. City of Lake City Letter of Support**
- IV. North Florida Economic Development Partnership (NFEDP) Letter of Support**
- V. Lake City Columbia County Chamber of Commerce Letter of Support**
- VI. Memorandum of Understanding – JAXPORT**
- VII. Memorandum of Understanding - PORT TAMPA BAY**
- VIII. News Release – US Forestry**



RICK SCOTT
GOVERNOR

September 23, 2011

Elizabeth Agpaoa, Regional Forester
USDA Forest Service Southern Region
1720 Peachtree Road, NW
Atlanta, GA 30309

Dear Ms. Agpaoa:

This letter is being written in support of the Columbia County Industrial Authority's request for 11.9 acres of public lands from the U.S. Forest Service and the Osceola National Forest. The land will be used to provide right-of-way to build, construct and maintain a rail spur to serve the North Central Florida Rural Area of Critical Economic Concern (RACEC) Catalyst Site.

The Catalyst Site, part of a long term investment of Florida and the North Central region, is specially designated to help attract economic development opportunities and high paying jobs to a critical rural area. The site truly represents a significant, cooperative effort among numerous local and state agencies, local governments and private partners.

Fourteen Florida counties worked closely together to identify the best site for the region and then improve the site for economic development projects. Now the region is poised to benefit from these efforts. Specifically, the expansion of the Panama Canal and anticipated demand from the JAXPORT mean the Catalyst Site is ideally positioned for a regional logistics and distribution center. To be effective, direct rail and road access is required for the Catalyst Site.

I appreciate your consideration of this important project and the request for public lands. I ask that you join the cooperative effort to make this project a success and support a 14-county region which is ready to get to work.

Sincerely,

A handwritten signature in black ink, appearing to read "Rick Scott".

Rick Scott
Governor



Aubrey Brown
500 Water St, Jacksonville, FL 32202
Tel. 904-3664740 Fax. 904-3591077 E-mail. Aubrey_Brown@CSX.com

01 February, 2010

To Whom It May Concern:

CSX Transportation supports the Projected Site collaboratively developed by the Columbia County Industrial Development Authority (IDA), the North Central Florida Rural area of Critical Economic Concern (RACEC) Group, and the Plum Creek Land Company. The 2,590 Acre project Site is west of the Lake City Airport, and south of U.S. Highway 90, in Columbia County, Florida.

All parties believe that rail service to the site will provide the greatest opportunity for meaningful economic development, to not only Columbia County, but also the thirteen other counties in the North Central RACEC district and the State of Florida. In addition, the Governor's office of Tourism, Trade and Economic Development (OTTED) recognized the significance of this project with a \$300,000 grant.

CSX has agreed, with certain contingencies, to provide service to the site if access between the existing rail and the project site is obtained. CSX recognizes that the land between the existing rail line, our main east-west corridor, and U.S. 90, is part of the Osceola National Forest. However, these lands are critical to the overall access to the Project Site and the success in attracting meaningful economic opportunities.

Finally, we ask for your consideration in the request for public lands, for this purpose, as submitted by Plum Creek Land Company and the Columbia County IDA.

Sincerely

A handwritten signature in black ink, appearing to read "A. Brown", written over a light blue horizontal line.

Aubrey Brown
Manager Regional Development



Mr. Glenn Hunter
Columbia County BOCC
Economic Development Executive Director
971 W. Duval Street, Suite 150
Lake City, FL 32055

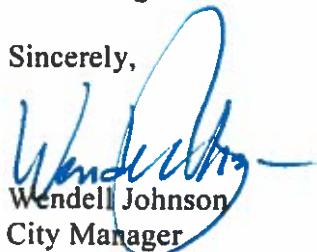
October 9, 2017

DEPUTY CITY MANAGER
STEPHEN M. WITT
CITY COUNCIL MEMBERS
JAKE HILL, JR.
EUGENE JEFFERSON
MELINDA MOSES
GEORGE WARD
CITY CLERK
WENDELL JOHNSON
CITY ATTORNEY
AUDREY E. SIKES
CITY SECRETARY
FRED KOBERLEIN, JR.

Dear Mr. Hunter,

As you know, the City of Lake City has been a participating stakeholder in the development of the North Florida Mega Industrial Park. The industry that this site attracts will greatly benefit both the region and our city through the provision of diversified employment opportunities and the corollary economic growth. Construction of the of the rail spur will greatly enhance the site and may serve as the catalyst to attracting this industry. As such, the City of Lake City supports your application to the Florida Job Growth Fund for the rail spur connecting the CSX railroad to the North Florida Mega Industrial Park.

Sincerely,


Wendell Johnson
City Manager

cc: Mayor and City Council

Board of Directors

Darryl Register, Chair
Executive Director, Baker County Chamber

Todd Gray, Vice-Chair
Gilchrist County BOCC

Diane Head, Secretary
*Executive Director, NF Workforce
Development Board*

Dave Picklik, Treasurer
Levy County EDC

James G. Bennett, Commissioner
Baker County BOCC

Ross Chandler, Commissioner
Bradford County BOCC

Pam Whittle, Director
N FL Regional Chamber

Ronald Williams, Chairman
Columbia County BOCC

Gleim Hunter, Executive Director
*Columbia County Economic Development
Department*

Mark Hatch, Commissioner
Dixie County BOCC

Tim Alexander, County Manager
Dixie County BOCC

Bobby Crosby, County Administrator
Gilchrist County BOCC

Beth Burnham, Commissioner
Hamilton County BOCC

Susan Ramsey, Exec. Director
Hamilton County Development Authority

Stephen Fulford, Commissioner
Jefferson County BOCC

Lance Lamb, Commissioner
Lafayette County BOCC

John Meeks, Commissioner
Levy County BOCC

Rick Davis, Commissioner
Madison County BOCC

Allen Cherry, Immediate Past Chairman
*President, Madison County
Development Council*

Chip Laibl, Commissioner
Putnam County BOCC

Brian Bergen, Vice President-
*Economic Development
Putnam County Chamber*

Ronald Richardson, Commissioner
Suwannee County BOCC

Dr. Alvin Jackson, Jr.
*Suwannee County Economic Development
Director*

Scott Frederick, President
Taylor County Development Authority

Karen Cossey, Commissioner
Union County BOCC

Kellie Hendricks Connell
Union County Clerk of the Court

Marc Hoenstein, Director-Economic Development
Duke Energy

James Bush, External Affairs Manager
Florida Power and Light

Steve Dopp
NCF Regional Planning Council

Patrick Wnek, Executive Director
NEFEC

Jeff Hendry, Executive Director
NFEDP



NORTH FLORIDA

ECONOMIC DEVELOPMENT PARTNERSHIP

The Honorable Rick Scott
The Capitol
400 South Monroe Street
Tallahassee, FL 32399-0001

October 5, 2017

Dear Governor Scott:

This letter is written in support of the Florida Job Growth Grant Fund application for the Phase I Rail Spur project for the North Florida Mega Industrial Park (NFMIP) which contains the Columbia County *Catalyst Site*. As the lead regional economic development organization, the North Florida Economic Development Partnership (NFEDP) has extensive knowledge and understands the significant impact this transportation improvement will make in attracting large projects to the NFEDP's 14-county region.

The *Catalyst Site* designation was established in Florida Statutes which allows for up to four *Catalyst Sites* within Florida's thirty-two (32) rural counties. The Phase I Rail Spur project at the NFMIP would impact this 2,600-acre site and provide the opportunity for huge projects needing a large amount of acreage, existing water, wastewater, high-capacity electricity, natural gas and telecommunications all of which are available within a short distance.

The NFMIP site is one of the few sites in Florida conducive to locating a project the size of an auto assembly plant which would have a significant positive impact in this rural region. Additionally, the NFMIP is designated an Inland Port and is a part of JAXPORT Foreign Trade Zone #64. However, without a rail spur connection to a Class I railroad providing affordable shipping to JAXPORT, this site cannot move forward with development.

The NFEDP commends you, Governor Scott, for developing a grant program that will fund desperately needed infrastructure to attract and serve numerous projects to locate in rural Florida. Stating to a prospect "we can get rail" is not nearly as effective as stating "we have rail".

Please give strong consideration in the approval of this application. Thank you!

Sincerely,

Jeff Hendry, Executive Director

North Florida Economic
Development Partnership



CHAMBER *of* COMMERCE

LAKE CITY • COLUMBIA COUNTY

Chamber Builders:

Anderson Columbia
Co., Inc.

City of Lake City

Columbia Bank

Columbia County
Board of
Commissioners

Florida Power and
Light

First Federal Bank
of Florida

Florida Gateway
College

Gulf Coast Financial
Services, Inc.

HAECO

Lake City Medical
Center

Lake City Reporter

Meridian Behavioral
Healthcare, Inc.

Potash Corp. of
White Springs

Shands Lake Shore

TD Bank

VyStar Credit Union

October 9, 2017

Mr. Glenn Hunter
Columbia County Economic Development
971 W Duval Street, Suite 150
Lake City, Florida 32055

RE: Florida Job Growth Grant

Dear Mr. Hunter,

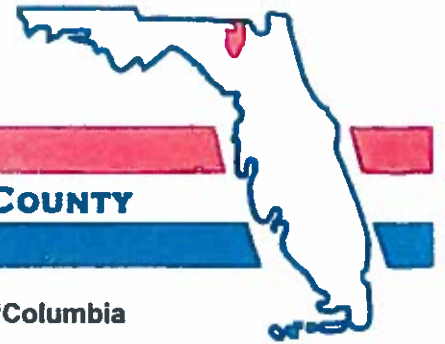
The Lake City – Columbia County Chamber of Commerce understands the economic impact the North Florida Mega Industrial Park will have on our community when it is operational. We support the addition of the rail spur, which would allow a more widespread selection of industries and increase in the number of jobs in our area. This will serve as an overall boost for our local economy.

The Lake City – Columbia County Chamber of Commerce supports efforts made to bring industry, jobs and opportunity to our area.

Sincerely,

Dennille Decker
Executive Director

District No. 1 - Ronald Williams
District No. 2 - Rusty DePratter
District No. 3 - Bucky Nash
District No. 4 - Stephen E. Bailey
District No. 5 - Scarlet P. Frisina



BOARD OF COUNTY COMMISSIONERS • COLUMBIA COUNTY

Memorandum of Understanding between Columbia County – Florida ("Columbia County") and Jacksonville Port Authority ("JAXPORT")

THIS AGREEMENT is executed by and between Columbia County and JAXPORT in order to form a strategic partnership to enhance economic development and global commerce in North Florida.

WHEREAS, significant growth in international commerce is expected for the foreseeable future and drives the need for cooperation between the port and inland locations in order to maximize economic development, achieve efficient use of resources and ensure effective delivery of goods.

WHEREAS, cooperative agreements may facilitate information sharing and open dialogue, which allow stakeholders to benefit from wide ranging expertise and information concerning situations or challenges as they are occurring.

WHEREAS, longer term benefits of cooperation can prevent or diminish obstacles to achieving an efficient port corridor supply chain to inland locations.

WHEREAS, the Jacksonville Port Authority Strategic Plan dated December 5, 2013 identifies the development and location of import distribution centers within proximity to a deep water port as a key catalyst for increased steamship service and recommends that JAXPORT market areas with multiple Class I rail access that are located near port property for the potential development of logistics centers.

NOW, THEREFORE, consideration of the mutual provisions hereinafter contained, the parties agree as follows:

I. Scope of Agreement

- A. This Agreement sets forth the basis of mutual understanding between the parties to explore the benefits of a strategic partnership for the purpose of enhancing global commerce between the JAXPORT corridor supply chain and specifically the North Florida INTERMODAL PARK® in Columbia County, Florida.
- B. This Agreement will be for a one year term. Renewal of this Agreement and continuation of the Agreement will be subject to each Party signing a renewal agreement.
- C. The following sets forth the intent of the parties.
 1. The parties may agree to share information that may assist the parties in the joint marketing each other's locations.

BOARD MEETS FIRST THURSDAY AT 5:30 P.M.
AND THIRD THURSDAY AT 5:30 P.M.

2. The parties agree to work together and cooperate as needed to form and maintain a federally designated U.S. foreign-trade zone ("FTZ") magnet site under FTZ 64's Alternative Site Framework ("ASF") specifically at the North Florida INTERMODAL PARK® subject to federal regulations and requirements. In order to allow for the grantee sponsorship of the FTZ 64 magnet site at the appropriate time, JAXPORT (as the Grantee of FTZ 64) agrees to reserve one FTZ magnet site out of the federally mandated maximum number of FTZ 64 magnet sites for this purpose.
3. The parties agree to meet as needed and no less frequently than twice per year to share best practices, educate prospective businesses and identify new opportunities for mutual benefit. The parties share interest in promoting opportunities that have the potential to increase business for the port while increasing employment and investment in Columbia County specifically at the North Florida INTERMODAL PARK®. In this manner, the parties may intend to form an informal marketing alliance, which is designed to result in the development of a key inland connection to the port when mutually agreed upon. The parties may agree to invite each other to party-sponsored public events where prospects of mutual interest are in attendance.
4. To the extent each party is able; the parties agree to provide each other with timely information to improve international commerce through the JAXPORT corridor supply chain.
5. To the extent each party is able; the parties agree to identify and discuss strategies to stimulate intermodal transport and optimum use of the intermodal system.
6. To the extent each party is able; the parties agree to highlight each other's cooperation and successes through internal and external communications.
7. The parties agree to identify and maintain a staff representative as a primary point of contact and liaison for each party.

Columbia County

By: _____
County Official

Date: _____

Jacksonville Port Authority

By: 
Chief Executive Officer

Date: 6/19/14

**MEMORANDUM OF UNDERSTANDING BETWEEN
PLUM CREEK LAND COMPANY, COLUMBIA COUNTY, FLORIDA
AND PORT TAMPA BAY**

THIS MEMORANDUM OF UNDERSTANDING ("Memorandum") is made and executed by and between **Plum Creek Land Company**, a Delaware corporation, **Columbia County, Florida**, a political subdivision of the State of Florida (the "County"), and the **Tampa Port Authority d/b/a Port Tampa Bay**, a body politic and corporate existing under and by virtue of the Laws of the State of Florida, in order to form a strategic partnership to enhance economic development and global commerce in North Florida.

WHEREAS, significant growth in international commerce is expected for the foreseeable future and drives the need for cooperation between the port and inland locations in order to maximize economic development, achieve efficient use of resources and ensure effective delivery of goods; and

WHEREAS, cooperative agreements facilitate information sharing and open dialogue, which allow stakeholders to benefit from wide ranging expertise and information concerning situations or challenges as they are occurring; and

WHEREAS, longer term benefits of cooperation can prevent or diminish obstacles to achieving an efficient port corridor supply chain to inland locations; and

WHEREAS, the development and location of import distribution centers within proximity to a deep water port is a key catalyst for increased ship service.

NOW, THEREFORE, in consideration of the mutual provisions hereinafter contained, the parties indicate and memorialize their mutual understanding as follows:

I. SCOPE

- A. This Memorandum sets forth the basis of mutual understanding between the parties to explore the benefits of a strategic partnership for the purpose of enhancing global commerce between the Port Tampa Bay corridor supply chain and Plum Creek Land Company's North Florida INTERMODAL PARK® in Columbia County, Florida.
- B. This understanding will be ongoing until and unless any one of the parties withdraw by giving thirty (30) days written notification to the other parties' primary point of contact and liaison identified in Section C(7) below.
- C. The following sets forth the intent of the parties:
 - 1. The parties agree to share information that may assist the parties in the joint marketing of one another's locations.
 - 2. The parties agree to prioritize one another's locations in marketing and promotion efforts to attract and maintain global businesses. The parties agree to meet and communicate regularly and more frequently as needed to share best practices, educate prospective businesses, and identify new opportunities for mutual benefit. The parties share interest in promoting opportunities that have the

potential to increase business for Port Tampa Bay while increasing employment and investment in Columbia County at Plum Creek Land Company's North Florida INTERMODAL PARK®. In this manner, the parties intend to form an informal marketing alliance, which is designed to result in the development of a key inland connection to the port. The types of marketing and promotion activities envisioned by the parties include, but are not limited to, website promotion, references in marketing presentations and brochures, and joint participation in outreach events. Outreach events are expected to include trade shows as well as meetings with importers/exporters, site selection influencers, foreign direct investment candidates, commercial real estate brokers and economic development professionals. The parties agree to invite each other to party-sponsored public events where prospects of mutual interest are in attendance.

3. To the extent each party is able, the parties agree to provide one another with timely information to improve international commerce through the Port Tampa Bay corridor supply chain.
4. To the extent each party is able, the parties agree to meet on a periodic basis to discuss needs associated with Port Tampa Bay and inland port logistics, and the development of plans intended to meet logistics needs.
5. To the extent each party is able, the parties agree to identify and discuss strategies to stimulate intermodal transport and optimum use of the intermodal system, including meetings with rail and other transportation-related companies.
6. To the extent each party is able, the parties agree to highlight one another's cooperation and successes through internal and external communications.
7. The parties agree to identify a staff representative as a primary point of contact and liaison for each party.

Columbia County

By: 
County Official

Date: 11/19/15

Plum Creek Land Company

By: 
Corporate Officer

Date: 10/15/15

Port Tampa Bay

By: 
Chief Executive Officer

Date: 10/27/15



**USDA FOREST SERVICE NEWS RELEASE
FOR IMMEDIATE RELEASE**

Date: December 31, 2014

Contact: Susan Blake, 850-523-8500

Website: www.fs.fed.us/r8/florida

Follow us on Twitter: www.twitter.com/NFinFlorida

**National Forests in Florida completes
unprecedented land exchange**

TALLAHASSEE, Fla. – In an unprecedented land exchange by the U.S. Forest Service, the National Forests in Florida recently finalized a land exchange in Columbia, Baker and Union Counties with timber and land company Plum Creek to secure permanent easements for the Florida National Scenic Trail and Florida’s Strategic Intermodal System.

The land exchange involved a 6.27 acre tract of the Osceola National Forest, in which Columbia County was granted a permanent easement to connect from the existing east/west rail line originating from the Port of Jacksonville to a proposed logistics center or intermodal park on Plum Creek land in Columbia County.

“Together, we all came up with a plan that would make it truly a win, win scenario for the public and the Forest Service, while also accomplishing the objectives of what Columbia County and Plum Creek want to achieve,” said Kyle Jones, Lands, Minerals and Special Uses Program Manager for the National Forests in Florida.

The National Forests in Florida and the Osceola National Forest worked with Columbia County and Plum Creek representatives, with the help and facilitation of Western Land Group, to devise a viable land exchange that would benefit the county, stakeholders and the community. As a result, Plum Creek exchanged and donated a total of 12.35 acres of land for an easement, re-routing access to the Florida National Scenic Trail in perpetuity.

“Everyone looked at the final exchange package and was very satisfied that it would not only be in the public’s interest, but be determined to be of approximate equal value,” said Adam Poe, president of Western Land Group. “It was really a great collaborative process.”

The intermodal system proposed by Columbia County will access Interstates 10 and 75, along with U.S. Highways 90, 41, 441 and State Road 100. In addition, the exchange will provide passage to two class one railroads owned by CSX and Norfolk Southern, and a local municipal airport with an 8,000 foot runway.

“North Florida is still a rural area; we want the best for our people. We’ll do everything we can to bring in projects like this that have the potential to successfully bring in new businesses to boost our local economy,” said Dale Williams, Columbia County Manager. “This would not have been possible without the cooperation of the Forests Service.”

Columbia County is one of fourteen counties collaborating to build economic diversity and create new jobs as part of the North Central Florida Rural Area of Critical Economic Concerns (RACEC) as designated by the Florida Legislature.

“We worked in concert with Columbia County. They were very much a partner with us in order to move this project forward to create jobs for the region,” said Allison Megrath, Manager of Real Estate for Plum Creek.

###

ATTACHMENT D

SUPPORTING DOCUMENTATION

- I. Army Corp of Engineers Permit**

- II. RESPONSE TO 4C: Approvals and Authority**
 - a. Certifying Letter from County Attorney**
 - b. Home Rule Charter for Columbia County, Florida**



DEPARTMENT OF THE ARMY
JACKSONVILLE DISTRICT CORPS OF ENGINEERS
2833 NW 41ST ST. UNIT 130
GAINESVILLE, FLORIDA 32606

September 21, 2017

REPLY TO
ATTENTION OF

Regulatory Division
West Permits Branch
Tampa Permits Section
Gainesville Field Office
SAJ-2017-00519 (NW-JED)

Columbia County Board of County Commissioners
Attn: County Manager Ben Scott
P.O. Box 1529
Lake City, FL 32056-1529

Dear Mr. Scott:

The U.S. Army Corps of Engineers (Corps) assigned your application for a Department of the Army permit, which the Corps received on July 24, 2017, the file number SAJ-2017-01197. A review of the information and drawings provided indicates that the proposed work involves the discharge fill of material consisting of fill dirt, riprap material, and reinforced concrete pipe into 0.28 acre of waters of the United States in order to construct a 1,960 linear foot wye orientation rail spur and associated track side ditches and swales. The proposed project is located on Tax Parcel Identification Numbers 31-3S-18-10332-002 and 31-3S-18-10314-000, in Section 31, Township 3 South, Range 18 East, Olustee, Columbia County, Florida.

Coordinates: Latitude: 30.190563°

Longitude: -82.549462°

Your project, as depicted on the enclosed drawings, is authorized by Nationwide Permit (NWP) Number 14. In addition, project specific conditions have been enclosed. This verification is valid until **March 18, 2022**. Furthermore, if you commence or are under contract to commence this activity before the date that the relevant nationwide permit is modified or revoked, you will have 12 months from the date of the modification or revocation of the NWP to complete the activity under the present terms and conditions of this nationwide permit. Please access the U.S. Army Corps of Engineers' (Corps) Jacksonville District's Regulatory Internet page to access Internet links to view the Final Nationwide Permits, Federal Register Vol. 82, dated January 6, 2017, specifically pages 1983 to 2008, and the table of Regional Conditions. The Internet page address is:

<http://www.saj.usace.army.mil/Missions/Regulatory.aspx>

Please be aware this Internet address is case sensitive and should be entered as it appears above. Once there you will need to click on "Source Book"; and, then click on "Nationwide Permits." These files contain the description of the Nationwide Permit authorization, the Nationwide Permit general conditions, and the regional conditions, which apply specifically to this verification for NWP 14. Enclosed is a list of the six General Conditions, which apply to all Department of the Army authorizations. You must comply with all of the special and general conditions and any project specific condition of this authorization or you may be subject to enforcement action. In the event you have not completed construction of your project within the specified time limit, a separate application or re-verification may be required.

The following special conditions are included with this verification:

- 1. Self-Certification Statement of Compliance:** Within 60 days of completion of the work authorized, the attached Self-Certification Statement of Compliance must be completed and submitted to the U.S. Army Corps of Engineers. Mail the completed form to the Regulatory Division, Special Projects and Enforcement Branch, Attn: Shaun Gallagher, 2833 NW 41st Street, Unit 130, Gainesville, Florida 32606.
- 2. Erosion Control:** Prior to the initiation of any work authorized by this permit, the Permittee shall install erosion control measures along the perimeter of all work areas to prevent the displacement of fill material outside the work area into waters of the United States. Immediately after completion of the final grading of the land surface, all slopes, land surfaces, and filled areas shall be stabilized using sod, degradable mats, barriers, or a combination of similar stabilizing materials to prevent erosion. The erosion control measures shall remain in place and be maintained until all authorized work is completed and the work areas are stabilized.
- 3. Fill Material:** The Permittee shall use only clean fill material for this project. The fill material shall be free from items such as trash, debris, automotive parts, asphalt, construction materials, concrete block with exposed reinforcement bars, and soils contaminated with any toxic substance, in toxic amounts in accordance with Section 307 of the Clean Water Act.
- 4. Regulatory Agency Changes:** Should any other regulatory agency require changes to the work authorized or obligated by this permit, the Permittee is advised that a modification to this permit instrument is required prior to initiation of those changes. It is the Permittee's responsibility to request a modification of this permit from the Gainesville Field Office at the letterhead address.

5. Eastern Indigo Snake Protection Measures and Inspection: Permittee shall comply with U.S. Fish and Wildlife Service's "Standard Protection Measures for the Eastern Indigo Snake" dated August 12, 2013, enclosed herein. All gopher tortoise burrows, active or inactive, shall be evacuated prior to site manipulation in the vicinity of the burrow. If excavating potentially occupied burrows, active or inactive, individuals must first obtain state authorization via a Florida Fish and Wildlife Conservation Commission (FWC) Authorized Gopher Tortoise Agent permit. The excavation method selected shall minimize the potential for injury of an indigo snake. The Permittee shall follow the excavation guidance provided in the most current FWC Gopher Tortoise Permitting Guidelines found at <http://myfwc.com/gophertortoise>. If an indigo snake is encountered, the snake must be allowed to vacate the area prior to additional site manipulation in the vicinity. Holes, cavities, and snake refugia other than gopher tortoise burrows shall be inspected each morning before planned site manipulation of a particular area, and if occupied by an indigo snake, no work shall commence until the snake has vacated the vicinity of the proposed work.

6. Cultural Resources/Historic Properties:

a. No structure or work shall adversely affect impact or disturb properties listed in the National Register of Historic Places (NRHP) or those eligible for inclusion in the NRHP.

b. If during the ground disturbing activities and construction work within the permit area, there are archaeological/cultural materials encountered which were not the subject of a previous cultural resources assessment survey (and which shall include, but not be limited to: pottery, modified shell, flora, fauna, human remains, ceramics, stone tools or metal implements, dugout canoes, evidence of structures or any other physical remains that could be associated with Native American cultures or early colonial or American settlement), the Permittee shall immediately stop all work and ground-disturbing activities within a 100-meter diameter of the discovery and notify the Corps within the same business day (8 hours). The Corps shall then notify the Florida State Historic Preservation Officer (SHPO) and the appropriate Tribal Historic Preservation Officer(s) (THPO(s)) to assess the significance of the discovery and devise appropriate actions.

c. Additional cultural resources assessments may be required of the permit area in the case of unanticipated discoveries as referenced in accordance with the above Special Condition ; and if deemed necessary by the SHPO, THPO(s), or Corps, in accordance with 36 CFR 800 or 33 CFR 325, Appendix C (5). Based, on the circumstances of the discovery, equity to all parties, and considerations of the public interest, the Corps may modify, suspend or revoke the permit in accordance with 33

CFR Part 325.7. Such activity shall not resume on non-federal lands without written authorization from the SHPO for finds under his or her jurisdiction, and from the Corps.

d. In the unlikely event that unmarked human remains are identified on non-federal lands, they will be treated in accordance with Section 872.05 Florida Statutes. All work and ground disturbing activities within a 100-meter diameter of the unmarked human remains shall immediately cease and the Permittee shall immediately notify the medical examiner, Corps, and State Archeologist within the same business day (8-hours). The Corps shall then notify the appropriate SHPO and THPO(s). Based, on the circumstances of the discovery, equity to all parties, and considerations of the public interest, the Corps may modify, suspend or revoke the permit in accordance with 33 CFR Part 325.7. Such activity shall not resume without written authorization from the State Archeologist and from the Corps.

This letter of authorization does not obviate the necessity to obtain any other Federal, State, or local permits, which may be required. Prior to the initiation of any construction, projects qualifying for this Nationwide permit must qualify for an exemption under section 403.813(1), Florida Statutes or 373.406, Florida Statutes, or otherwise be authorized by the applicable permit required under Part IV of Chapter 373, Florida Statutes, by the Department of Environmental Protection, a water management district under section 373.069, Florida Statutes, or a local government with delegated authority under section 373.441, Florida Statutes, and receive Water Quality Certification and applicable Coastal Zone Consistency Concurrence or waiver thereto, as well as any authorizations required for the use of state-owned submerged lands under Chapter 253, Florida Statutes, and, as applicable, Chapter 258, Florida Statutes. You should check State-permitting requirements with the Florida Department of Environmental Protection or the appropriate water management district.

This letter of authorization does not include conditions that would prevent the 'take' of a state-listed fish or wildlife species. These species are protected under sec. 379.411, Florida Statutes, and listed under Rule 68A-27, Florida Administrative Code. With regard to fish and wildlife species designated as species of special concern or threatened by the State of Florida, you are responsible for coordinating directly with the Florida Fish and Wildlife Conservation Commission (FWC). You can visit the FWC license and permitting webpage (<http://www.myfwc.com/license/wildlife/>) for more information, including a list of those fish and wildlife species designated as species of special concern or threatened. The Florida Natural Areas Inventory (<http://www.fnai.org/>) also maintains updated lists, by county, of documented occurrences of those species.

This letter of authorization does not give absolute Federal authority to perform the work as specified on your application. The proposed work may be subject to local building restrictions mandated by the National Flood Insurance Program. You should contact your local office that issues building permits to determine if your site is located in a flood-prone area, and if you must comply with the local building requirements mandated by the National Flood Insurance Program.

If you are unable to access the internet or require a hardcopy of any of the conditions, limitations, or expiration date for the above referenced NWP, please contact me by telephone at 352-264-7672.

Thank you for your cooperation with our permit program. The Corps Jacksonville District Regulatory Division is committed to improving service to our customers. We strive to perform our duty in a friendly and timely manner while working to preserve our environment. We invite you to complete our automated Customer Service Survey at http://corpsmapu.usace.army.mil/cm_apex/f?p=regulatory_survey. Please be aware this Internet address is case sensitive; and, you will need to enter it exactly as it appears above. Your input is appreciated – favorable or otherwise.

Sincerely,

DAVIDSONJAMES
.E.JR.1285511468
James "Bo" Davidson
Project Manager

Digitally signed by
DAVIDSON JAMES E.JR.1285511468
DN: cn=JAMES, o=U.S. Government, ou=DoD,
email=DAVIDSONJAMES.E.JR.1285511468@
usace.army.mil, c=US
Date: 2017.09.23 10:32:11 -0400

Enclosures:

General Conditions (1 page)
Department of the Army Permit Transfer Request (1 page)
Self-Certification Form (1 pages)
Eastern Indigo Snake Protection Measures (3 Pages)
Construction Drawings (6 pages)

Copies Furnished:

Stantec, Attn: ken Huntington, ken.huntington@stantec.com
Columbia County, Attn: Ben Scott, ben_scott@columbiacountyfla.com

CESAJ-RD-SE

GENERAL CONDITIONS
33 CFR PART 320-330

1. The time limit for completing the work authorized ends on **March 18, 2022**.
2. You must maintain the activity authorized by this permit in good condition and in conformance with the terms and conditions of this permit. You are not relieved of this requirement if you abandon the permitted activity, although you may make a good faith transfer to a third party in compliance with General Condition 4 below. Should you wish to cease to maintain the authorized activity or should you desire to abandon it without a good faith transfer, you must obtain a modification of this permit from this office, which may require restoration of the area.
3. If you discover any previously unknown historic or archeological remains while accomplishing the activity authorized by this permit, you must immediately notify this office of what you have found. We will initiate the Federal and state coordination required to determine if the remains warrant a recovery effort or if the site is eligible for listing in the National Register of Historic Places.
4. If you sell the property associated with this permit you must obtain the signature of the new owner in the space provided and forward a copy of the permit to this office to validate the transfer of this authorization.
5. If a conditioned water quality certification has been issued for your project, you must comply with the conditions specified in the certification as special conditions to this permit. For your convenience, a copy of the certification is attached if it contains such conditions.
6. You must allow a representative from this office to inspect the authorized activity at any time deemed necessary to ensure that it is being or has been accomplished in accordance with the terms and conditions of your permit.

DEPARTMENT OF THE ARMY PERMIT TRANSFER REQUEST

PERMIT NUMBER: SAJ-2017-00519(NW-JED)

When the structures or work authorized by this permit are still in existence at the time the property is transferred, the terms and conditions of this permit will continue to be binding on the new owner(s) of the property. Although the construction period for works authorized by Department of the Army permits is finite, the permit itself, with its limitations, does not expire.

To validate the transfer of this permit and the associated responsibilities associated with compliance with its terms and conditions, have the transferee sign and date below and mail to the U.S. Army Corps of Engineers, Enforcement Section, Post Office Box 4970, Jacksonville, FL 32232-0019.

(TRANSFEEE-SIGNATURE)

(SUBDIVISION)

(DATE)

(LOT)

(BLOCK)

(NAME-PRINTED)

(STREET ADDRESS)

(MAILING ADDRESS)

(CITY, STATE, ZIP CODE)

SELF-CERTIFICATION STATEMENT OF COMPLIANCE

Permit Number: SAJ-2017-00519 (NW-JED)

Permittee's Name & Address (please print or type): _____

Telephone Number: _____

Location of the Work: _____

Date Work Started: _____ Date Work Completed: _____

PROPERTY IS INACCESSIBLE WITHOUT PRIOR NOTIFICATION: YES _____ NO _____

TO SCHEDULE AN INSPECTION PLEASE CONTACT _____
AT _____

Description of the Work (e.g. bank stabilization, residential or commercial filling, docks, dredging, etc.): _____

Acreage or Square Feet of Impacts to Waters of the United States: _____

Describe Mitigation completed (if applicable): _____

Describe any Deviations from Permit (attach drawing(s) depicting the deviations):

I certify that all work, and mitigation (if applicable) was done in accordance with the limitations and conditions as described in the permit. Any deviations as described above are depicted on the attached drawing(s).

Signature of Permittee

Date

STANDARD PROTECTION MEASURES FOR THE EASTERN INDIGO SNAKE
U.S. Fish and Wildlife Service
August 12, 2013

The eastern indigo snake protection/education plan (Plan) below has been developed by the U.S. Fish and Wildlife Service (USFWS) in Florida for use by applicants and their construction personnel. At least **30 days prior** to any clearing/land alteration activities, the applicant shall notify the appropriate USFWS Field Office via e-mail that the Plan will be implemented as described below (North Florida Field Office: jaxregs@fws.gov; South Florida Field Office: verobeach@fws.gov; Panama City Field Office: panamacity@fws.gov). As long as the signatory of the e-mail certifies compliance with the below Plan (including use of the attached poster and brochure), no further written confirmation or “approval” from the USFWS is needed and the applicant may move forward with the project.

If the applicant decides to use an eastern indigo snake protection/education plan other than the approved Plan below, written confirmation or “approval” from the USFWS that the plan is adequate must be obtained. At least 30 days prior to any clearing/land alteration activities, the applicant shall submit their unique plan for review and approval. The USFWS will respond via e-mail, typically within 30 days of receiving the plan, either concurring that the plan is adequate or requesting additional information. A concurrence e-mail from the appropriate USFWS Field Office will fulfill approval requirements.

The Plan materials should consist of: 1) a combination of posters and pamphlets (see **Poster Information** section below); and 2) verbal educational instructions to construction personnel by supervisory or management personnel before any clearing/land alteration activities are initiated (see **Pre-Construction Activities** and **During Construction Activities** sections below).

POSTER INFORMATION

Posters with the following information shall be placed at strategic locations on the construction site and along any proposed access roads (a final poster for Plan compliance, to be printed on 11” x 17” or larger paper and laminated, is attached):

DESCRIPTION: The eastern indigo snake is one of the largest non-venomous snakes in North America, with individuals often reaching up to 8 feet in length. They derive their name from the glossy, blue-black color of their scales above and uniformly slate blue below. Frequently, they have orange to coral reddish coloration in the throat area, yet some specimens have been reported to only have cream coloration on the throat. These snakes are not typically aggressive and will attempt to crawl away when disturbed. Though indigo snakes rarely bite, they should NOT be handled.

SIMILAR SNAKES: The black racer is the only other solid black snake resembling the eastern indigo snake. However, black racers have a white or cream chin, thinner bodies, and WILL BITE if handled.

LIFE HISTORY: The eastern indigo snake occurs in a wide variety of terrestrial habitat types throughout Florida. Although they have a preference for uplands, they also utilize some wetlands

and agricultural areas. Eastern indigo snakes will often seek shelter inside gopher tortoise burrows and other below- and above-ground refugia, such as other animal burrows, stumps, roots, and debris piles. Females may lay from 4 - 12 white eggs as early as April through June, with young hatching in late July through October.

PROTECTION UNDER FEDERAL AND STATE LAW: The eastern indigo snake is classified as a Threatened species by both the USFWS and the Florida Fish and Wildlife Conservation Commission. "Taking" of eastern indigo snakes is prohibited by the Endangered Species Act without a permit. "Take" is defined by the USFWS as an attempt to kill, harm, harass, pursue, hunt, shoot, wound, trap, capture, collect, or engage in any such conduct. Penalties include a maximum fine of \$25,000 for civil violations and up to \$50,000 and/or imprisonment for criminal offenses, if convicted.

Only individuals currently authorized through an issued Incidental Take Statement in association with a USFWS Biological Opinion, or by a Section 10(a)(1)(A) permit issued by the USFWS, to handle an eastern indigo snake are allowed to do so.

IF YOU SEE A LIVE EASTERN INDIGO SNAKE ON THE SITE:

- Cease clearing activities and allow the live eastern indigo snake sufficient time to move away from the site without interference;
- Personnel must NOT attempt to touch or handle snake due to protected status.
- Take photographs of the snake, if possible, for identification and documentation purposes.
- Immediately notify supervisor or the applicant's designated agent, **and** the appropriate USFWS office, with the location information and condition of the snake.
- If the snake is located in a vicinity where continuation of the clearing or construction activities will cause harm to the snake, the activities must halt until such time that a representative of the USFWS returns the call (within one day) with further guidance as to when activities may resume.

IF YOU SEE A DEAD EASTERN INDIGO SNAKE ON THE SITE:

- Cease clearing activities and immediately notify supervisor or the applicant's designated agent, **and** the appropriate USFWS office, with the location information and condition of the snake.
- Take photographs of the snake, if possible, for identification and documentation purposes.
- Thoroughly soak the dead snake in water and then freeze the specimen. The appropriate wildlife agency will retrieve the dead snake.

Telephone numbers of USFWS Florida Field Offices to be contacted if a live or dead eastern indigo snake is encountered:

North Florida Field Office – (904) 731-3336
Panama City Field Office – (850) 769-0552
South Florida Field Office – (772) 562-3909

PRE-CONSTRUCTION ACTIVITIES

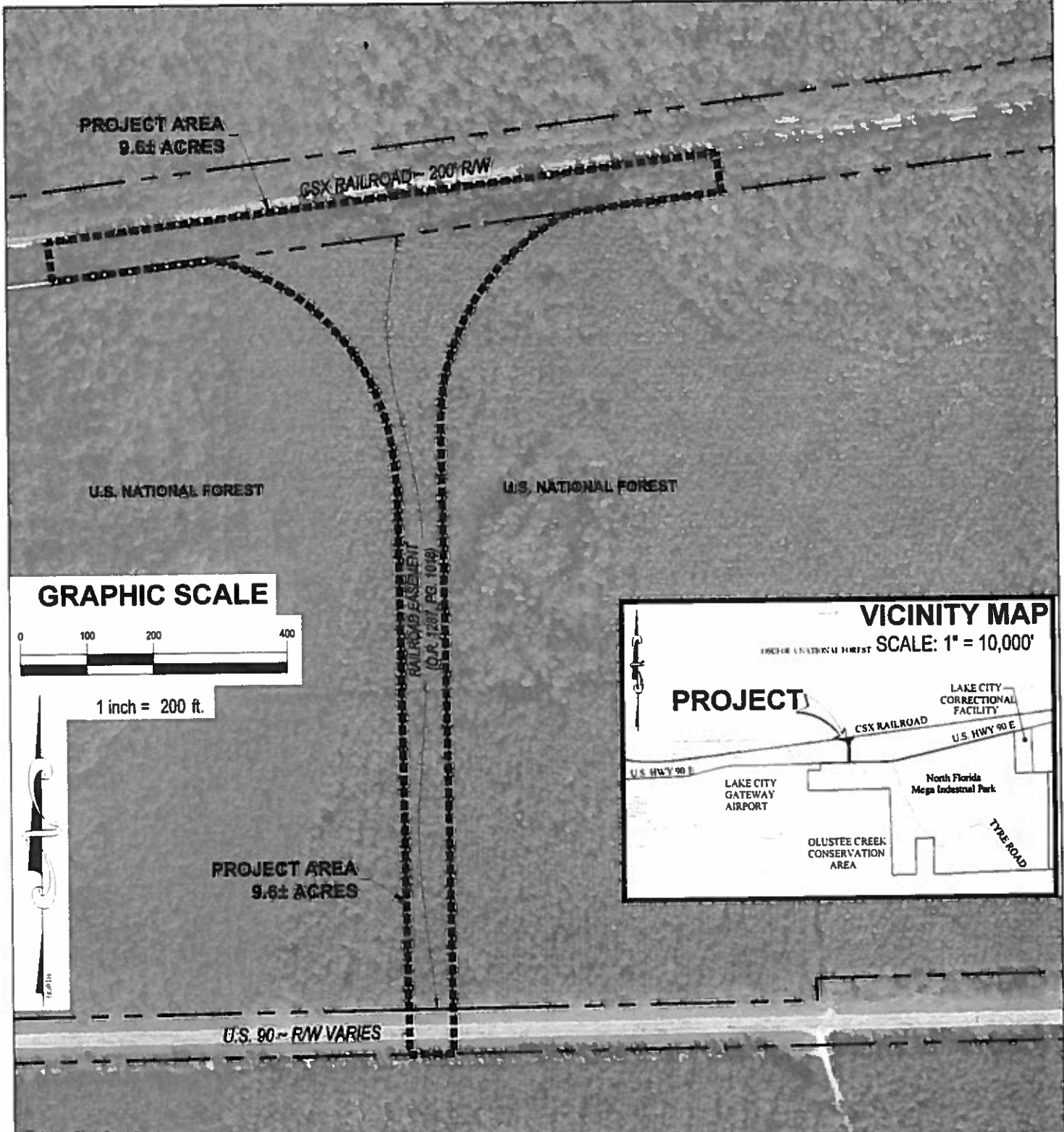
1. The applicant or designated agent will post educational posters in the construction office and throughout the construction site, including any access roads. The posters must be clearly visible to all construction staff. A sample poster is attached.
2. Prior to the onset of construction activities, the applicant/designated agent will conduct a meeting with all construction staff (annually for multi-year projects) to discuss identification of the snake, its protected status, what to do if a snake is observed within the project area, and applicable penalties that may be imposed if state and/or federal regulations are violated. An educational brochure including color photographs of the snake will be given to each staff member in attendance and additional copies will be provided to the construction superintendent to make available in the onsite construction office (a final brochure for Plan compliance, to be printed double-sided on 8.5" x 11" paper and then properly folded, is attached). Photos of eastern indigo snakes may be accessed on USFWS and/or FWC websites.
3. Construction staff will be informed that in the event that an eastern indigo snake (live or dead) is observed on the project site during construction activities, all such activities are to cease until the established procedures are implemented according to the Plan, which includes notification of the appropriate USFWS Field Office. The contact information for the USFWS is provided on the referenced posters and brochures.

DURING CONSTRUCTION ACTIVITIES

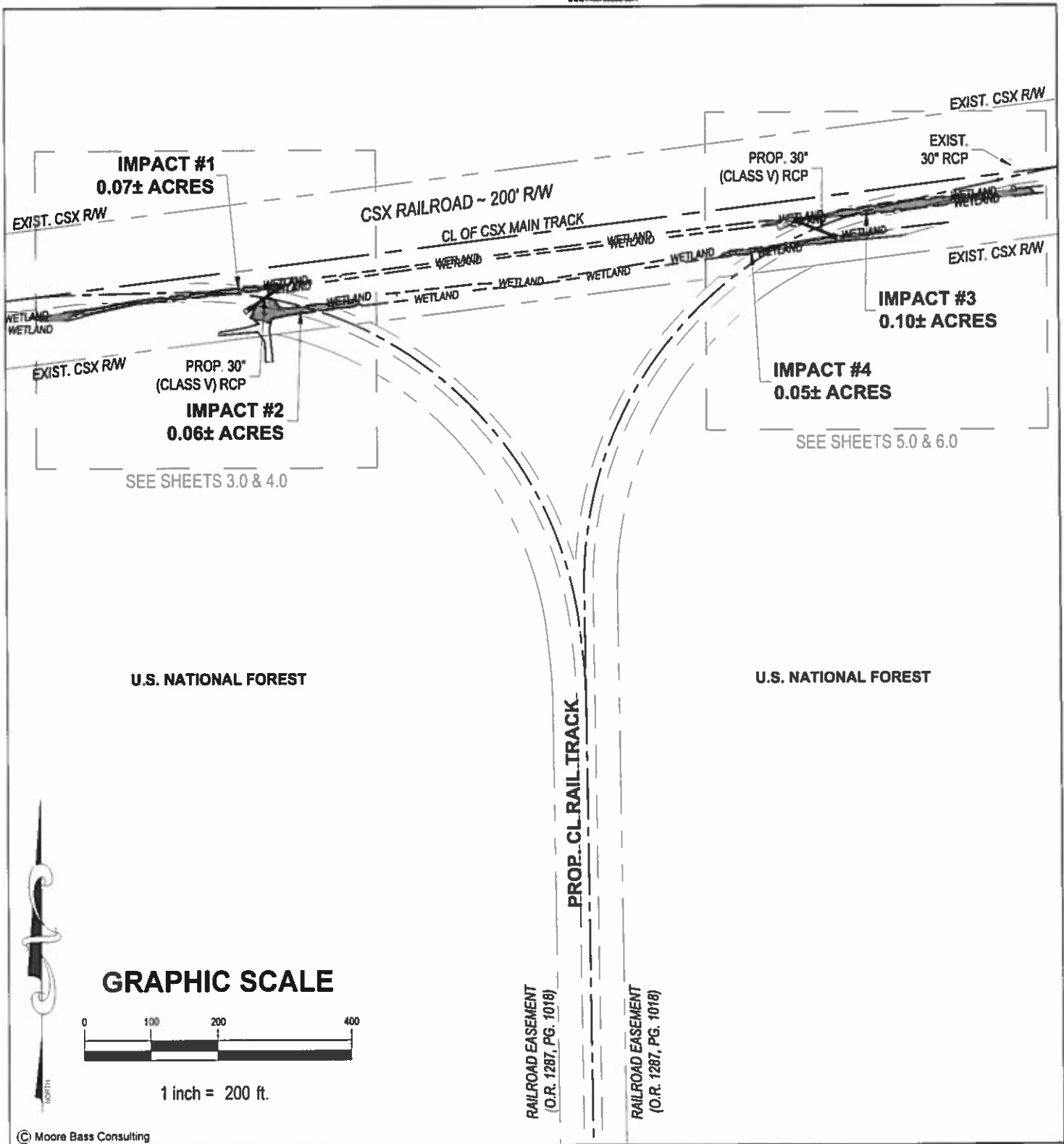
1. During initial site clearing activities, an onsite observer may be utilized to determine whether habitat conditions suggest a reasonable probability of an eastern indigo snake sighting (example: discovery of snake sheds, tracks, lots of refugia and cavities present in the area of clearing activities, and presence of gopher tortoises and burrows).
2. If an eastern indigo snake is discovered during gopher tortoise relocation activities (i.e. burrow excavation), the USFWS shall be contacted within one business day to obtain further guidance which may result in further project consultation.
3. Periodically during construction activities, the applicant's designated agent should visit the project area to observe the condition of the posters and Plan materials, and replace them as needed. Construction personnel should be reminded of the instructions (above) as to what is expected if any eastern indigo snakes are seen.

POST CONSTRUCTION ACTIVITIES

Whether or not eastern indigo snakes are observed during construction activities, a monitoring report should be submitted to the appropriate USFWS Field Office within 60 days of project completion. The report can be sent electronically to the appropriate USFWS e-mail address listed on page one of this Plan.



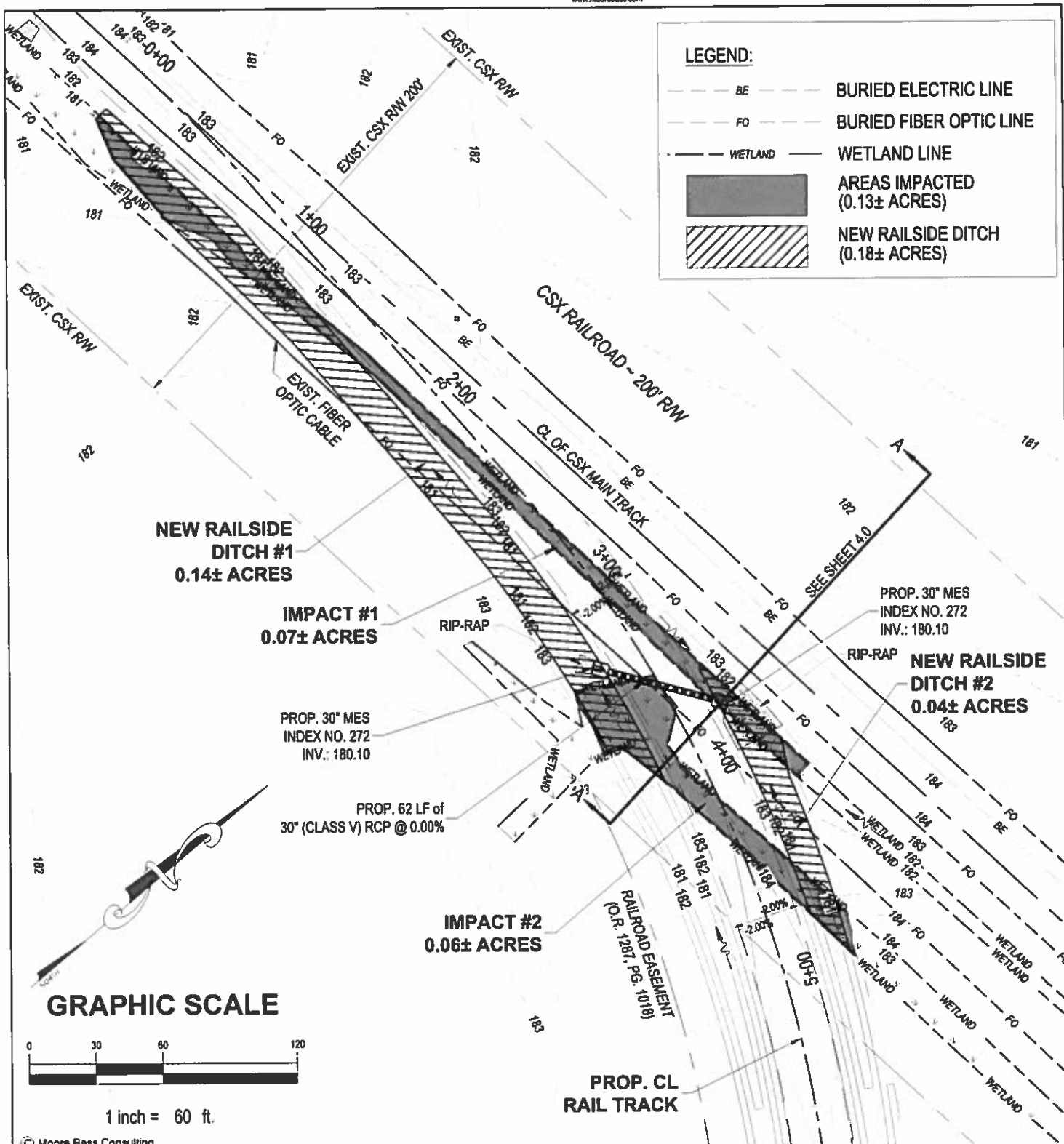
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FILE #	NFMP Rail Spur - CSX RW Wetland Impact 2017 04 04 dwg	CONTRACT #	N34 001 ARCHIVE
DATE	2017 04 04	DRAWN BY	AJT
CLIENT NAME	PROJECT NAME	SHEET TITLE	SCALE
	NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	RAIL SPUR IMPACTS (AERIAL AND VICINITY MAP)	1.0



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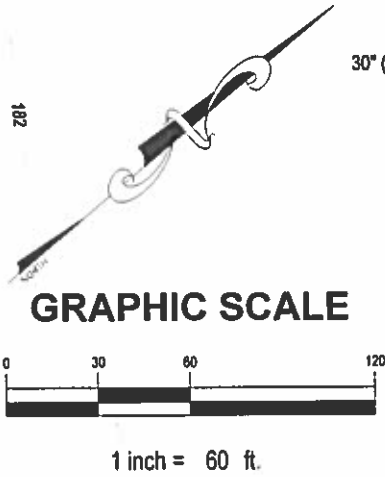
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FILE #	NF34 001	NFMIP Rail Spur - CSX RW Wetland Impact 2017 04 04 dwg	
CONTRACT #	N34 001	ARCHIVE	
DATE	2017 04 04	DRAWN BY	AJT
CLIENT NAME	PROJECT NAME	SHEET TITLE	2.0
	NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	RAIL SPUR IMPACTS (OVERALL)	



LEGEND:

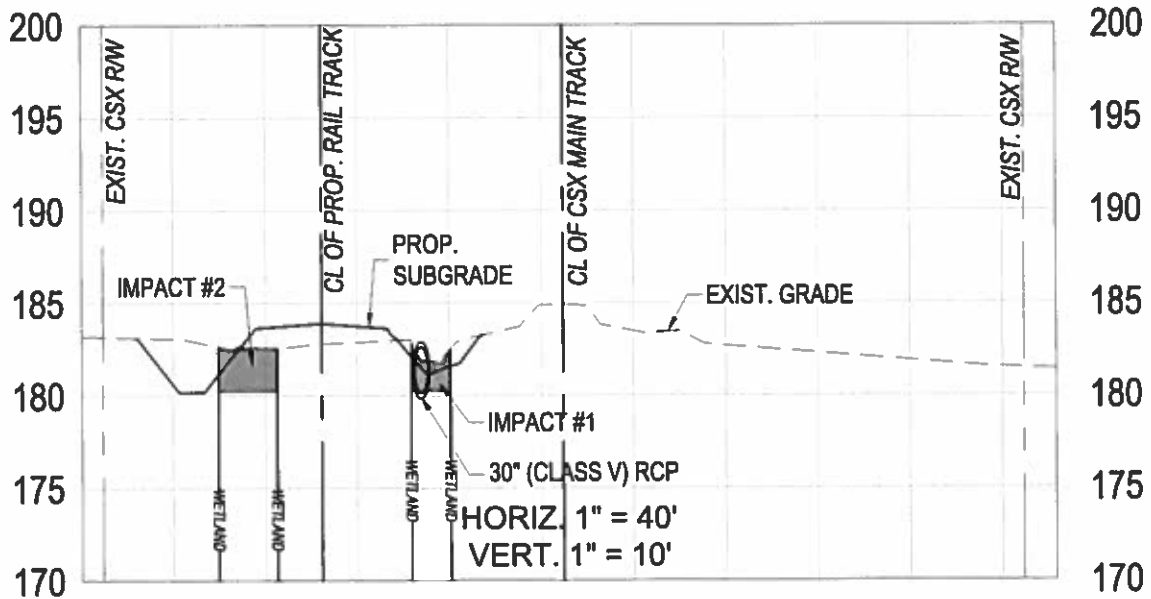
---	BE	BURIED ELECTRIC LINE
---	FO	BURIED FIBER OPTIC LINE
---	WETLAND	WETLAND LINE
[Solid Grey Box]		AREAS IMPACTED (0.13± ACRES)
[Hatched Box]		NEW RAILSIDE DITCH (0.18± ACRES)



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	CONTRACT #	N34 001	ARCHIVE
	DATE	2017 04 04	DRAWN BY
CLIENT NAME	PROJECT NAME	SHEET TITLE	3.0
	NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	RAIL SPUR IMPACTS (WESTERN SECTION DETAIL)	

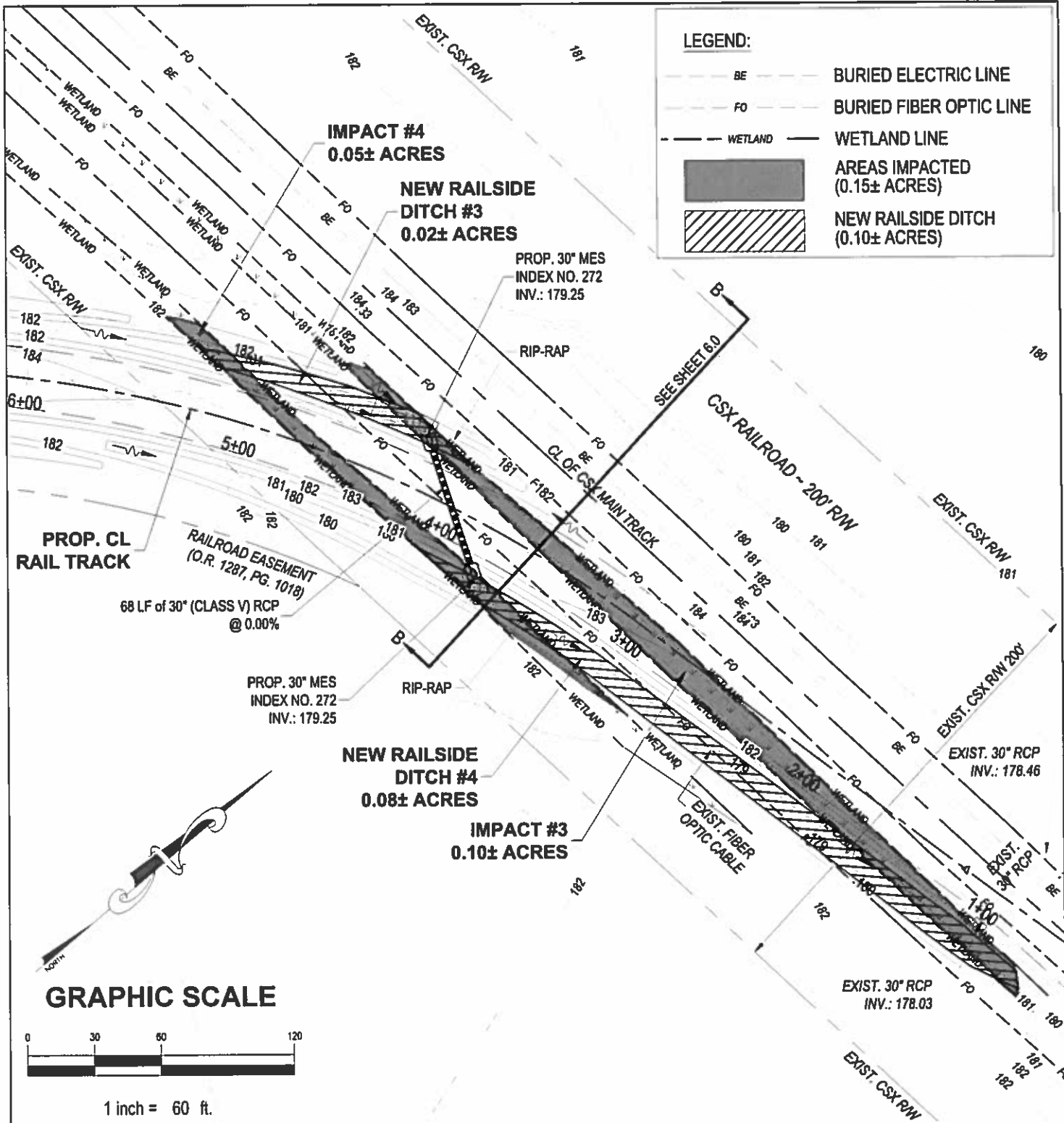
CROSS SECTION A-A WESTERN IMPACTS



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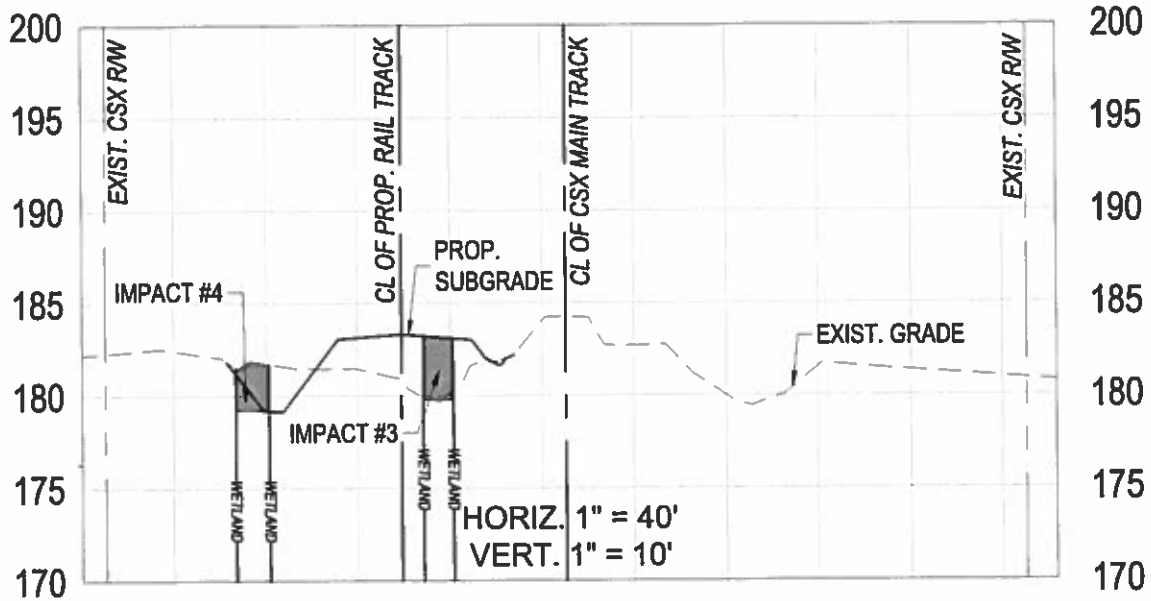
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FILE #	NFMIP Rail Spur - CSX RW Wetland Impact 2017 04 04.dwg		
CONTRACT #	N34 001	ARCHIVE	
DATE	2017 04 04	DRAWN BY	AJT
CLIENT NAME	PROJECT NAME	SHEET TITLE	4.0
	NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	RAIL SPUR IMPACTS CROSS SECTION A-A	



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FILE #	NFM/P Rail Spur - CSX RW Wetland Impact 2017.04.04.dwg	CONTRACT #	ARCHIVE
DATE	2017.04.04	DRAWN BY	AJT
CLIENT NAME	PROJECT NAME NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	SHEET TITLE RAIL SPUR IMPACTS (EASTERN SECTION DETAIL)	5.0

CROSS SECTION B-B EASTERN IMPACTS



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	CONTRACT #	N34 001	ARCHIVE
	DATE	2017.04.04	DRAWN BY
CLIENT NAME	PROJECT NAME	SHEET TITLE	
	NORTH FLORIDA MEGA INDUSTRIAL PARK COLUMBIA COUNTY, FLORIDA	RAIL SPUR IMPACTS (CROSS SECTION B-B)	6.0

COLUMBIA COUNTY, FLORIDA

Office of the County Attorney

Joel F. Foreman
County Attorney
207 S. Marion Avenue
Post Office Box 550
Lake City, Florida 32056
Tel. 386.752.8420
Fax 386.752.8431

August 23, 2017

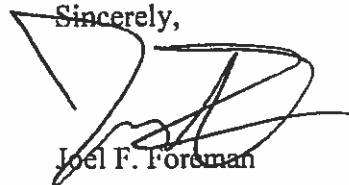
Grant Administrator

RE: COLUMBIA COUNTY LETTER OF STATUS
Florida Job Growth Grant Fund – Public Infrastructure Grant Proposal

This letter is to certify that Columbia County, Florida, is duly chartered and organized under the laws of the State of Florida and that the County has the authority to carry out the purposes of Federal grants as a government entity. I attached hereto a copy of the Home Rule Charter for Columbia County, Florida, as evidence of the County's organization and powers.

Please feel free to contact me should you have any further questions or concerns.

Sincerely,



Joel F. Foreman

JFF/ann

Enclosures as Indicated.

cc: David Kraus

HOME RULE CHARTER FOR COLUMBIA COUNTY, FLORIDA

PREAMBLE

THE PEOPLE OF COLUMBIA COUNTY, FLORIDA, by the grace of God free and independent, in order to attain greater self-determination, to exercise more control over our own destiny, to create a more responsible and effective government, and to guarantee constitutional rights to all equally, do hereby ordain and establish this Home Rule Charter as our form of government for Columbia County.

ARTICLE 1

CREATION, POWERS AND ORDINANCES OF HOME RULE CHARTER GOVERNMENT

1.1 Creation and general powers of home rule charter government

Columbia County shall be a home rule charter county, and, except as may be limited by this Home Rule Charter, shall have all powers of self-government granted now or hereafter by the Constitution and laws of the State of Florida.

1.2 Body corporate, name and boundaries

Columbia County shall be a body corporate and politic. The corporate name shall be Columbia County. The county seat and boundaries shall be those designated by law on the effective date of this Charter.

1.3 Construction

The powers granted by this Home Rule Charter shall be construed broadly in favor of the charter government. The specified powers in this Charter shall not be construed as limiting, in anyway, the general or specific power of the government, as stated in this article. It is the intent of this article to grant to the charter government full power and authority to exercise all governmental powers necessary for the effective operation and conduct of the affairs of the charter government.

1.4 Special powers and duties of county

1.4.1 County purposes. The county, operating under this Charter, shall have all special powers and duties which are not inconsistent with this Charter, heretofore granted by law to the Board of County Commissioners, and shall have such additional county and municipal powers as may be required to fulfill the intent of this Charter.

1.4.2 Municipal purposes. The county shall have all necessary powers to accomplish municipal purposes within special districts. Property situated within municipalities shall not be subject to taxation for services rendered by the county exclusively for the benefit of the property or residents not within municipal boundaries, nor shall property situated in the county be subject to taxation for services provided by the county exclusively for the benefit of the property or residents within municipal boundaries. To this

end, the Board of County Commissioners may by ordinance create districts for the purpose of levying ad valorem taxes and special assessments to pay for the furnishing of municipal services, and the tax imposed shall be within the limits of millage set for municipal purposes. Should such services be furnished within a municipality, the total millage levied by the municipality and the county district levy for this municipal purposes shall not exceed the maximum millage set by law for municipal purposes.

1.5 Transfer of powers

Whenever a municipality, special district or agency shall request the performance or transfer of a function to the county, the county shall have the power and authority to assume and perform such functions and obligations. This section does not authorize a transfer in violation of Article VIII, §4 of the Constitution of Florida.

1.6 Division of powers

This Charter hereby establishes the separation between legislative and administrative functions of this government. The establishment and adoption of policy shall be the responsibility of the Board of County Commissioners and the execution of that policy shall be the responsibility of the County Manager.

1.7 Relation to state law

The provisions of this Charter are not intended, and shall not be construed, to conflict with the Constitution of the State of Florida, general law, or special law approved by vote of the electorate.

1.8 Conflict of County Ordinances with Municipal Ordinances; Pre-Exemption

Notwithstanding any other provisions of this charter, any County ordinance in conflict with a municipal ordinance shall not be effective within the municipality to the extent of such conflict regardless of whether such municipal ordinance was adopted or enacted before or after the County ordinance, provided, however, that the County may by ordinance adopt minimum countywide standards for (i) regulating adult entertainment, (ii) protecting the environment by regulating air or water pollution, (iii) outdoor burning, (iv) hours of sale of alcoholic beverages, (v) animal control, (vi) firearms and weapons, and (vii) protection of Level of Service standards for County-maintained roads. The intent of this section is that no person within a municipality shall be governed simultaneously by two sets of ordinances covering the same subject matter, activity, or conduct, except in matters of minimum adult entertainment, pollution, regulatory standards, outdoor burning, hours of sale of alcoholic beverages, animal control, firearms and weapons, and protection of Level of Service standards for County-maintained roads. Where a county ordinance establishes a minimum standard as authorized by this section, nothing prevents a municipality from establishing a more restrictive ordinance which shall prevail within its municipal boundaries to the extent of any conflict with county ordinance.

ARTICLE 2
LEGISLATIVE BRANCH:
BOARD OF COUNTY COMMISSIONERS

2.1 Composition

There shall be five county commissioners' districts in Columbia County, which shall be numbered one to five, inclusive, the districts together covering the entire county and as nearly equal in population as practicable. Five County Commissioners shall reside one in each of the districts, and each Commissioner shall be nominated and elected only by the qualified electors who reside in the same county commission district as the Commissioner.

2.2 Redistricting

In the first odd-numbered year after each decennial census, the Board of County Commissioners shall initiate the process to divide the county into districts of contiguous territory, following the existing boundaries of municipalities where possible and as nearly equal in population as possible. The Board of County Commissioners may initiate the process to redivide the districts in any other odd-numbered year.

Recommendations for redistricting shall be the responsibility of a citizens redistricting committee appointed by the Board of County Commissioners. The redistricting committee shall be funded by the Board of County Commissioners. The redistricting committee shall be composed of an odd number of not less than 11 and not more than 15 members. No elected officials nor employees of Columbia County shall be a member of the redistricting committee. All members of the redistricting committee shall be registered voters residing within Columbia County. Vacancies shall be filled within 30 days in the same manner as the original appointment. The redistricting committee shall have its first meeting before May 15 of the odd numbered year in which redistricting is required. The redistricting committee shall adopt rules of procedure to govern its actions and all meetings of the redistricting committee shall be open to the public and conducted in compliance with Florida's sunshine laws. The redistricting committee shall, to the extent practicable and consistent with the law, preserve the several municipalities and geographically cohesive racial or ethnic minority communities from fragmentation. The redistricting committee shall present their recommendation to the Board of County Commissioners no later than the Board of County Commissioner's first regular meeting of September of that year. The Board of County Commissioners may approve the recommendation without amendment or reject the recommendation with written explanation for the rejection provided to the redistricting committee. If the recommendation is rejected, the redistricting committee shall reconvene and consider the written explanation for rejection presented by the Board of County Commissioners. The redistricting committee shall present their final recommendation to the Board of County Commissioners no later than the Board of County Commissioner's first regular meeting in October of that year. The Board of County Commissioners shall act upon the recommendation of the redistricting committee at that meeting by accepting, modifying or rejecting the redistricting committee's recommendation. If the Board of County Commissioners modifies or rejects the final recommendation of the redistricting committee, it shall adopt a final redistricting plan no later than the Board of County Commissioner's first regular meeting in December.

Whenever the boundaries of existing county commissioners' districts are changed by the Board of County Commissioners, it shall cause an accurate description of the boundaries of such districts, as changed, to be entered upon its minutes and a certified copy thereof to be published once each week for four (4) consecutive weeks in a newspaper published in the county. Proof of such publication shall be entered on the minutes of the Board of County Commissioners. The publication of such copy shall be for information only and shall not be jurisdictional.

2.3 Qualifications and Election.

County commissioners shall be qualified electors of the county. Commissioners shall reside one in each of the commission districts. Candidates shall reside in their respective districts at the time of qualifying to run, or at the time of appointment to any vacancy. Candidates shall otherwise qualify for election at the same time and in the same manner provided by general law for county commissioners in non-charter counties, except that election shall be non-partisan as provided in Section 5.2 of this Charter. Any commissioner who shall remove his or her residency from the district for which he or she is elected shall thereupon become disqualified to represent said district and the office of any such commissioner shall be deemed vacant, except that any commissioner who is removed from a district by redistricting may continue to serve during the balance of the term of office.

2.4 Terms of office

Each commissioner shall be elected for a term of four (4) years, beginning on the second Tuesday after election, and continuing after such term until his or her successor is elected and qualified. Terms shall be staggered so that one more or one less than half of the commissioners elected from residence areas are elected every two years.

2.5 Salary and other compensation

Salary and other compensation of the county commissioners shall be the same as those set by general law for the county commissioners of non-charter counties.

2.6 Vacancies and suspensions

Vacancies in any county commissioner's office or other elected county office shall be filled in accordance with the Constitution and general laws of Florida, except that the filling of any vacancy by election shall be on a non-partisan basis as provided in this Charter. Commissioners and other elected county officers may be suspended or removed from office in accordance with the Constitution and general laws of Florida, and in addition may be recalled from office as provided in this Charter.

2.7 Meetings

The organizational meeting of the Board of County Commissioners shall be held on a date in December of each year which is established by the Board of County Commissioners in the County Administrative Code. At its organizational meeting the Board of County Commissioners shall elect a chair and vice-chair by majority vote to serve for a period of one (1) year, and shall each year thereafter elect from its membership a chair and a vice-chair, who may succeed themselves.

*The Board of County Commissioners shall provide by resolution for the location, time and place for holding all regular meetings of the Board of County Commissioners.
[as amended January 1, 2007]*

2.7.1 Special meetings. *Special meetings may be held on call of the chair or two (2) or more commissioners. Upon call for a special meeting, the County Manager shall give adequate public notice of the time, place, and purpose of the meeting in accordance with the procedures established in the administrative code. Action by the Board of County Commissioners at a special meeting shall be limited to the purpose for which the special meeting was called.*

2.7.2 Location of meetings. *The Board of County Commissioners shall meet at the county seat except that it may determine by resolution, from time to time, the place or places within the county at which the Board of County Commissioners shall meet for the purpose of conducting its business, provided that the notice of the time and place shall be published in a newspaper of general circulation in the county at least one (1) week prior to the holding of any such meeting outside the county seat. Such notice shall contain an agenda of all matters to be acted upon.*

2.8 Powers

The Board of County Commissioners shall have all jurisdiction and powers which are now and which hereafter may be granted to it by the Constitution and laws of Florida, provided that such powers shall be exercised in a manner consistent with this Charter. The Board of County Commissioners, in addition to the powers and duties provided in the Charter, shall have the specific powers and duties to:

(1) Appoint and reappoint the County Manager by a vote of a majority of the entire Board of County Commissioners, and remove the County Manager during a contract term by either a majority vote of the entire Board of County Commissioners at each of two successive regular meetings or by a majority plus one vote of the entire Board of County Commissioners at one meeting of the Board of County Commissioners, which meeting may be a regular meeting or a special meeting.

(2) Adopt such ordinances as may be necessary to carry out both county and municipal powers and purposes; except that the Board of County Commissioners shall not have the power currently granted by law to municipalities to impose a utility or public services tax.

(3) Review the budgetary requests including salaries and make the final budgetary determinations and appropriations for all county governmental operations including but not limited to county management, all administrative departments of the government, adjustment boards and special authorities and tax districts which request a portion of the millage levied for county purposes under the Constitution of Florida or such other millage as may be levied by the county for municipal service districts, excepting the school system.

(4) Adopt by a two-thirds vote of the entire Board of County Commissioners such rules of parliamentary procedures as shall be necessary for the orderly transaction of the business of the Board of County Commissioners.

(5) *Designate which officers and employees shall be bonded and fix the amount and approve the form of the bond.*

(6) *Adopt an Administrative Code. The Administrative Code shall organize the administration of county government and set forth the duties, powers and operating procedures of all County officials, agencies and departments under the Board of County Commissioners. The Administrative Code shall not apply to the elected county constitutional officers*

(7) *Exercise any power of the County not lodged in any other office by this Charter.*

2.9 Legislative procedures

The Board of County Commissioners may take official action only by the adoption of ordinances, resolutions or motions. Except as otherwise provided by this Charter, all ordinances, resolutions or motions shall be adopted by majority vote of the entire Board of County Commissioners in accordance with the provisions of the Constitution and laws of Florida. A majority of the entire Board of County Commissioners shall constitute a quorum and the concurrence of a majority of the entire Board shall be required to adopt, amend or repeal any ordinance. The concurrence of a majority of those present shall be required to adopt, amend or repeal a resolution or motion under the terms of this provision. All commissioners in attendance, including the chair or presiding officer, shall vote on all Board of County Commissioners actions except when prevented from doing so by a provision of general law.

2.10 Code of ordinances

The Board of County Commissioners shall maintain a current codification of all ordinances. Such codification shall be published and made available for distribution on a continuing basis.

2.11 Public Notice and Information

In addition to any notice required by law, the Board of County Commissioners shall use the Internet, or any other widely available and economically feasible technology hereafter developed and specified in the Administrative Code, to provide the public with convenient and timely access to its regular and special (non-emergency and non-confidential) meeting agendas, including the information provided to the Board for its consideration. The failure of the Board to provide such information shall not invalidate any action as to which all statutorily required notice has been provided, but such failure may be deemed nonfeasance in office. The Board shall also adopt measures to ensure that such information is available for the meetings of any subordinate boards for which any notices in addition to those required by Section 286.011, Florida Statutes, are required to be published.

[as amended November 7, 2006].

ARTICLE 3
ADMINISTRATIVE BRANCH: COUNTY MANAGER

3.1 County Manager: qualifications

There shall be a County Manager who shall be appointed by the Board of County Commissioners and who shall serve at the pleasure of the Board of County Commissioners. The County Manager shall be chosen on the basis of his or her professional training, executive and administrative experience and qualifications. The County Manager need not be a resident of the County at the time of appointment but shall maintain residency within the county during the tenure of office and shall not engage in any other business or occupation without the express approval of the Board of County Commissioners.

3.2 Compensation and terms of employment

The Board of County Commissioners shall establish the salary for the County Manager at a level which is commensurate with the requirements of the position and shall at least annually review the performance and salary. Terms and conditions of compensation and employment shall be set forth in a contract.

3.3 Powers and duties

The County Manager shall be head of the administrative branch of county government, and shall be responsible to the Board of County Commissioners for the proper administration of all affairs of the county. The County Manager shall attend all regular and special meetings of the Board and shall have the right to participate in its discussions. The County manager shall prepare and submit the annual operating and capital program budgets to the Board of County Commissioners, and execute the budget and capital programs in accordance with appropriations and ordinances enacted by the Board of County Commissioners.

The County Manager shall:

- (1) Administer and carry out the directives and policies of the Board of County Commissioners and enforce all orders, resolutions, ordinances, and regulations of the Board to assure that they are faithfully executed.*
- (2) Report to the Board on action taken pursuant to any directive or policy within the time set by the Board and provide an annual report to the Board on the state of the county, the work of the previous year, and any recommendations as to actions or programs the administrator deems necessary for the improvement of the county and the welfare of its residents.*
- (3) Provide the Board, or individual members thereof, upon request, with data or information concerning county government and to provide advice and recommendations on county government operations to the Board.*
- (4) Establish the schedules and procedures to be followed by all county departments, offices, and agencies in connection with the budget and supervise and administer all phases of the budgetary process.*

- (5) *Prepare and submit to the Board after the end of each fiscal year a complete report on the finances and administrative activities of the county for the preceding year and submit his or her recommendations.*
- (6) *Supervise the care and custody of all county property.*
- (7) *Recommend to the Board a current position classification and pay plan for all positions in county service.*
- (8) *Develop, install, and maintain centralized budgeting, personnel, legal, purchasing and other administrative procedures and systems.*
- (9) *Organize the work of county departments, subject to an administrative code developed by the manager and adopted by the Board, and review the departments, administration and operation of the county and make recommendations pertaining thereto for reorganization by the Board.*
- (10) *Employ, supervise, discharge, or remove any employee under the jurisdiction of the Board pursuant to procedures adopted by the Board.*
- (11) *Negotiate leases, contracts, and other agreements, including consultant services, for the county, subject to approval of the Board, and make recommendations concerning the nature and location of county improvements. Ensure that all terms and conditions in all leases, contracts, and agreements are performed and notify the Board of any noted violation thereof.*
- (12) *Order, upon advising the Board, any agency under the manager's jurisdiction as specified in the administrative code to undertake any task for any other agency on a temporary basis if he or she deems it necessary for the proper and efficient administration of the county government to do so.*
- (13) *Perform such other duties as may be required by the Board of County Commissioners.*

3.4 Non-interference by Board of County Commissioners

*Except for the purpose of inquiry and information, members of the Board of County Commissioners are expressly prohibited from interfering with the performance of the duties of any employee of the county government who is under the direct or indirect supervision of the County Manager by giving said employee or employees any instruction or directives. Such action shall be malfeasance within the meaning of Article IV, Section 7(a) of the Florida Constitution. However, nothing contained herein shall prevent a County Commissioner from discussing any county policy or program with a citizen or referring a citizen complaint or request for information to the County Manager or County Attorney.
[as amended November 7, 2006].*

3.5 Temporary absence or incapacity

The Board of County Commissioners may appoint an acting manager in the case of vacancy or temporary absence or disability of the County Manager, until a successor has been appointed and qualified or until the County Manager returns.

ARTICLE 4 **ADMINISTRATIVE DEPARTMENTS**

4.1 Initial departments

The initial departments of the Board of County Commissioners shall be those that exist upon the adoption of this Charter. Departments may be created, revised, merged or abolished by the Board of County Commissioners.

4.2 Department heads

Department heads shall be appointed, supervised and terminated by the County Manager, and shall be employees at will and shall be responsible to the County Manager. The County Manager shall have the sole authority to terminate any department head with or without cause. The decision of the County Manager to terminate a department head may be appealed to the Board of County Commissioners pursuant to policy adopted by the Board.

ARTICLE 5 **COUNTY OFFICERS**

5.1 County constitutional officers

The constitutional offices of Sheriff, Property Appraiser, Tax Collector, Clerk of the Circuit Court, and Supervisor of Elections shall remain as elected constitutional officers, and their powers, duties and functions will not be altered by this Home Rule Charter. The constitutional officers shall perform their executive and administrative functions as specified by law. The Clerk of the Court shall be ex officio clerk of the Board of County Commissioners, auditor, recorder and custodian of all county funds.

5.2 Non-partisan election of county officers

5.2.1 Non-partisan offices. The County Commissioners, the County Attorney, the Superintendent of Schools and the County Constitutional Officers shall be elected on a non-partisan basis.

[as amended November 7, 2006].

5.2.2 Non-partisan election procedures.

(a) The name of an unopposed candidate for an office provided to be non-partisan by this Charter shall not appear on any ballot, and such candidate shall be deemed to have voted for himself or herself at the general election.

(b) If two or more candidates, neither of whom is a write-in candidate, qualify for such an office, the names of those candidates shall be placed on the ballot at the first primary election. If any candidate for such office receives a majority of the votes cast for such office in the first primary election, the name of the candidate who receives such majority shall not appear on any other ballot unless a write-in candidate has qualified for such office. An unopposed candidate shall be deemed to have voted for himself or herself at the general election. If no candidate for such office receives a majority of the votes cast for such office in the first primary election, the names of the two candidates receiving the highest number of votes for such office shall be placed on the general election ballot. If more than two candidates receive an equal and highest number of votes, the name of each candidate receiving an equal and highest number of votes shall be placed on the general election ballot. In any contest in which there is a tie for second place and the candidate placing first did not receive a majority of the votes cast for such office, the name of the candidate placing first and the name of each candidate tying for second shall be placed on the general election ballot.

(c) The candidate who receives the highest number of votes cast for the office in the general election shall be elected to such office. If the vote at the general election results in a tie, the outcome shall be determined by lot.

5.2.3 Qualification by petition. *A candidate for non-partisan office may qualify for election to such office by means of the petitioning process provided in general law.*

5.2.4 Other provisions. *In all respects not expressly provided in this charter, non-partisan elections shall be governed by the procedures set forth in general law for non-partisan school board elections; provided that nothing therein shall impair the constitutional rights of candidates to freedom of expression and association.*

ARTICLE 6 POWERS RESERVED TO THE PEOPLE: INITIATIVE AND RECALL

6.1 Initiative

The electors of Columbia County shall have the right to initiate county ordinances in order to establish new legislation that is not in conflict with the State Constitution, general law or this Charter, and to amend or repeal existing ordinances when such amendments or repeal are not in conflict with the State Constitution or general law, upon petition signed by a number at least equal to seven percent of electors qualified to vote in the last preceding general election; provided that the number shall contain at least seven percent of the qualified electors in three or more commission election districts. Any citizen also has a constitutional right to instruct representatives and petition for redress of grievances.

6.1.1 Procedure for petition. *The sponsor of an initiative shall, prior to obtaining any signatures, submit the text of a proposed ordinance to the Supervisor of Elections, with the proposed ballot summary and the form on which signatures will be affixed and obtain a dated receipt therefor. Any such ordinance shall embrace but one subject, and matter directly connected therewith. The sponsor shall cause a notice of such submission to be published within fourteen days after the date of submission, in a newspaper of general circulation in the County. The allowable period for obtaining signatures on the petition shall be completed not later than six months after initial receipt of the petition by the Supervisor of Elections.*

The sponsor shall comply with all requirements of general law for political committees, and shall file quarterly reports with the Supervisor of Elections stating, to the best of the sponsor's information and belief, the number of signatures procured. The time and form of such reports may be prescribed by ordinance. When a sufficient number of signatures is obtained, the sponsor shall thereupon submit signed and dated forms to the Supervisor of Elections and upon submission shall pay all fees required by general law. The Supervisor of Elections shall, within sixty (60) days after submission, verify the signatures thereon, or specify a reason for the invalidity of each rejected signature if the petition is rejected for insufficiency of the number of valid signatures. If the petition is rejected for insufficiency of the number of signatures, the sponsor shall have an additional thirty (30) days within which to submit additional signatures for verification. The Supervisor of Elections shall, within thirty (30) days verify the additional signatures. In the event sufficient signatures are still not acquired, the petition initiative shall be rendered null and void and none of the signatures may be carried over onto another identical or similar petition.

6.1.2 Consideration by Board of County Commissioners. *Within sixty (60) days after the requisite number of names has been verified by the Supervisor of Elections and reported to the Board of County Commissioners, the Board of County Commissioners shall give notice and hold a public hearing on the proposed ordinance according to law and vote on it. If the board fails to enact the proposed ordinance, it shall, by resolution, call a referendum on the question of the adoption of the proposed ordinance to be held at the next general election occurring at least forty-five (45) days after the adoption of such resolution. If the question of the adoption of the proposed ordinance is approved by a majority of those registered electors voting on the question, the proposed ordinance shall be declared by resolution of the Board of County Commissioners to be enacted and shall become effective on the date specified in the ordinance, or if not so specified, on January 1 of the succeeding year. The Board of County Commissioners shall not amend or repeal an ordinance adopted by initiative prior to the next succeeding general election, without the approval of a majority of the electors voting at a referendum called for that purpose.*

6.1.3 Limitation on ordinances by initiative *The power to enact, amend or repeal an ordinance or amend this Charter by initiative shall not include ordinances or provisions relating to administrative or judicial functions; the county budget; debt obligations, capital improvement programs, salaries of county officers and employees, the assessment or collection of taxes; or matters inconsistent with the Charter, the general laws of Florida, or the Florida Constitution.*

6.2 Recall

The County Commissioners shall be subject to recall as provided by general law. Any elected constitutional county officer may be recalled in the manner provided by general law for recall of a county commissioner of a charter county. A successor to the unexpired term of office of any recalled commissioner or elected constitutional county officer shall be selected in the manner provided by the Constitution or general laws of Florida for filling of vacancies in office after recall in charter counties.

ARTICLE 7
SPECIAL DISTRICTS AND AUTHORITIES

As provided in Article VIII, §1(g) and §6 of the State Constitution, the Board of County Commissioners may by ordinance amend or repeal any local or special act of the Legislature applicable solely to the unincorporated area of the County.

ARTICLE 8
MISCELLANEOUS PROVISIONS

8.1 Effective date

This Charter shall become law when approved by a majority of those electors voting on the matter in a referendum to be held in the county in November 2002 under the provisions of the Constitution and laws of Florida. The Charter Government shall assume all powers and duties provided by this Charter on the first day of January 2003, the effective date of this Charter.

8.2 Transition

8.2.1 Continuation of laws, ordinances and contracts. *Unless expressly provided otherwise in this Charter, the adoption of this Charter shall not affect any existing contracts or obligations of Columbia County; the validity of any of its laws, ordinances, regulations, and resolutions; or the term of office of any elected county officer, whose term shall continue as if this Charter had not been adopted.*

8.2.2 Initial county commissioners. *The persons comprising the Columbia County Board of County Commissioners on the effective date of this Charter shall become the initial members of the Board of County Commissioners of the charter government and shall perform the functions thereof until the expiration of their terms or until qualification of their successors as provided by law.*

8.2.3 Initial County Manager and attorney. *The County Administrator and County Attorney serving on the effective date of this Charter shall serve as the County Manager and County Attorney respectively.*

8.2.4 Employee continuation *All employees of the former county government shall on the effective date of this Charter become employees of the county government created by this Charter. All existing wages, benefits, collective bargaining certifications and agreements, contracts and conditions of employment shall continue, until modified by lawful action of the Board of County Commissioners.*

8.2.5 Continuation of agencies and advisory bodies. *All existing appointments or designations of non-governmental agencies or corporations to act as official agencies of the County shall remain in full force and effect in accordance with their original terms, until amended or terminated by the Board of County Commissioners in accordance with the terms of such appointment and the provisions of this Charter. All members of advisory boards, resource groups or committees appointed for terms expiring after the effective date of this Charter shall continue to serve their terms without necessity of reappointment under this Charter.*

8.2.6 Outstanding bonds. *All bonds, revenue certificates, and other financial obligations of the county outstanding on the effective date of this Charter shall be obligations of the charter government. All actions taken by the former government relating to the issuance of such obligations are hereby ratified and confirmed. Payment of such obligations and the interest thereon shall be made solely from and charged solely against funds derived from the same sources from which such payment would have been made had this Charter not taken effect.*

8.3 Charter amendment

8.3.1 Amendment by Board of County Commissioners. *The Board of County Commissioners, upon the concurrence of not fewer than a majority plus one of its entire membership, shall have the authority to propose by ordinance amendments to this Charter not inconsistent with the State Constitution or with general law.*

8.3.2 Amendment by petition. *Amendments to this Charter, not inconsistent with the State Constitution or with general law, may be proposed by a petition signed by a number of electors at least equal to ten per cent of the number of electors qualified to vote in the last preceding general election; provided that the number shall contain at least ten percent of the number of such qualified electors in three or more commission election districts; and further provided that any such amendment shall embrace but one subject and matter directly connected therewith. The sponsor of an amendment shall, prior to obtaining any signatures, submit the text of the proposed amendment to the Supervisor of Elections, with the proposed ballot summary and the form on which signatures will be affixed. The procedures for initiative petitions set forth in Section 6.1.1 of this Charter shall thereafter be followed. The power to amend this Charter by initiative shall not extend to administrative or judicial functions; the county budget; debt obligations, capital improvement programs, salaries of county officers and employees, the assessment or collection of taxes; or matters inconsistent with the Constitution or general laws of Florida.*

8.3.3 Amendment referendum *The Board of County Commissioners shall cause any Charter amendment proposed under section 8.3.1 or 8.3.2 to be submitted to the electors for their approval. If a general election is scheduled more than sixty (60) days after the proposed amendment is proposed or validated, the question shall be placed on the ballot at a special election held concurrent with the general election, or at any earlier special election called for that purpose. Notice of said referendum, together with the language of the proposed amendment, shall be published at least twice in a newspaper of general circulation in the county, at intervals of at least seven (7) days, but not less than five (5) nor more than thirty (30) days prior to the referendum. Passage of proposed amendments shall require approval of a majority of electors voting in said election.*

8.4 Charter review

Not later than July 1 of the year 2011 and of every eighth year thereafter, the Board of County Commissioners shall appoint a Charter Review Commission to review the Charter of the county. The Charter Review Commission shall be appointed in the same manner as a Charter Commission under Section 125.641 of the Florida Statutes as that section now exists or may be hereafter amended. The commission shall be funded by the Board of County

Commissioners and shall be known as the "Columbia County Charter Review Commission." It shall, within one (1) year from the date of its first meeting, present to the Board of County Commissioners its recommendations for amendment or revision of the Charter or its recommendation that no amendment or revision is appropriate. If amendment or revision is to be recommended, the Charter Review Commission shall conduct three (3) public hearings, at intervals of not less than ten (10), nor more than twenty (20), days, immediately prior to the transmittal of its recommendations to the Board of County Commissioners. The Board of County Commissioners shall schedule a referendum on the proposed charter amendments or revisions concurrent with the next general election. The Charter Review Commission may remain in existence until the general election for purposes of conducting and supervising education and information on the proposed amendments or revisions. [as amended November 7, 2006].

8.5 Severability and validity

If any part of this Charter is held invalid or unconstitutional, the remainder thereof shall remain in full force and effect. It is the intent of the people of Columbia County that the provisions of this Charter with respect to the non-partisan election of County Commissioners are an exercise of their constitutional prerogative to provide for their governing body under Article VIII, section 1(e) of the Constitution of Florida; and that the provisions of this Charter with respect to the non-partisan election and recall of the county constitutional officers are an exercise of their constitutional prerogative to choose county officers in another manner or to abolish such offices as provided in Article VIII, section 1(d) of the Constitution of Florida. To the extent that it is necessary to the protection of these prerogatives of self-government, offices under this Charter are deemed created by the people of Columbia County through this Charter, and all of the powers and duties conferred by general law upon offices of like name in non-charter counties are transferred to the offices of the same name under this Charter. This Charter shall not otherwise be construed to alter, transfer, diminish or abolish any of the powers or duties of such offices now or hereafter existing under the Constitution and general laws of Florida.

BCC Approved: 2/7/13